## UNITED STATES DEPARTMENT OF DEFENSE

+ + + + +

DEFENSE ADVISORY COMMITTEE ON INVESTIGATION, PROSECUTION, AND DEFENSE OF SEXUAL ASSAULT IN THE ARMED FORCES (DAC-IPAD)

+ + + + +

PUBLIC MEETING

+ + + + +

FRIDAY SEPTEMBER 7, 2018

+ + + + +

The Committee met at One Liberty Center, Suite 150, 875 North Randolph Street, Arlington, Virginia, at 11:00 a.m., Ms. Martha Bashford, Chair, presiding.

**PRESENT:** 

Ms. Martha S. Bashford, Chair\*
Hon. Leo I. Brisbois\*
Maj. Gen. Marcia M. Anderson, USA, Ret.\*
The Honorable Paul W. Grimm\*
Ms. Jennifer Gentile Long\*
Brig. Gen. James R. Schwenk, USMC, Ret.\*
Dr. Cassia C. Spohn\*
Ms. Meghan A. Tokash\*
Hon. Reggie B. Walton\*

```
STAFF:
Col. Steven Weir, USA, Staff Director
Maj. Israel King, USAF, Alternate Designated
      Federal Officer (ADFO)*
Ms. Julie Carson, Deputy Staff Director
Dr. Janice Chayt, Investigator
Ms. Meghan Peters, Attorney-Advisor
Ms. Terri Saunders, Attorney-Advisor
Dr. Alice Falk, Technical Editor
Mr. Chuck Mason, Attorney-Advisor
ALSO PRESENT:
Lt. Col. Mary Catherine Vergona, USA, Service
      Representative*
Maj. Jane Male, USAF, Service Representative
Mr. James Martinson, USN, Service Representative*
Capt. Vasili Tasikas, USCG, Service
      Representative*
Maj. Wayne Shew, USMC, Service Representative
```

\*Present via teleconference

## C-O-N-T-E-N-T-S

Welcome and Introduction
Deliberations on Best Practices for
Implementing Article 140a, UCMJ,
Case Management; Data Collection
and Accessibility
Wrap-up and Overview of
Next Public Meetings
Meeting Adjourned

	4
1	P-R-O-C-E-E-D-I-N-G-S
2	(11:02 a.m.)
3	COLONEL WEIR: At this time I'd like
4	to request that the DOF Major King open the
5	public meeting.
6	MAJOR KING: That sounds like my cue.
7	In that case, the public meeting of the DAC-IPAD
8	is officially open.
9	CHAIR BASHFORD: Thank you, Major
10	King. Good morning to everybody. I'd like to
11	welcome the members and everyone in attendance
12	today to the 9th meeting of the Defense Advisory
13	Committee on Investigation, Prosecution, and
14	Defense of Sexual Assault in the Armed Forces, or
15	DAC-IPAD.
16	The Secretary of Defense appointed 16
17	members, nine of whom are present today, all
18	participating by teleconference. Six members are
19	not able to be here: Kathleen Cannon, Mr. A.J.
20	Kramer, Mr. James Markey, Meg Garvin, Dr. Jenifer
21	Markowitz, and Chief Rodney McKinley.
22	The DAC-IPAD was created by the

Neal R. Gross and Co., Inc. Washington DC

Secretary of Defense and was approved with the 1 2 National Defense Authorization Act of Fiscal Year 3 2015, as amended. Our mandate is to advise the Secretary 4 5 of Defense on the investigation, prosecution, and defense of allegations of sexual assault and 6 7 other sexual misconduct involving members of the 8 Armed Forces. 9 Today's meeting is being transcribed. The written transcript will be posted on DAC-10 11 IPAD's website. 12 At today's meeting, the Committee will conduct its final deliberations on Article 140a, 13 14 Uniform Code of Military Justice, which was enacted as part of the Fiscal Year 2017 National 15 16 Defense Authorization Act. 17 Article 140a requires the Secretary of 18 Defense set uniform standards and criteria for 19 managing courts-martial and collecting data on 20 criminal cases of all the military services, no 21 later than January 1, 2019. 22 The Committee plans to make its

recommendation to the Secretary of Defense on this issue based on the Committees expertise related to the investigation, prosecution, and defense of sexual assault, and its review of criminal data collection best practices in the civilian and military justice system.

7 Each public meeting of the DAC-IPAD 8 includes a period of time for public comments. 9 We have received no request for public comments for today's meeting. If the audience would like 10 to comment on an issue, please direct your 11 12 requests to the DAC-IPAD Staff Director, Colonel 13 Steven Weir. All public comments will be heard 14 at the end of the meeting and at the discretion of the Chair. Written comments may also be 15 submitted for consideration. 16

Ms. Peters, would you please begin the deliberation session by explaining the documents we have before us and the comments and edits you have received from the members. Thank you. Take it away.

22

1

2

3

4

5

6

MS. PETERS: Yes, ma'am. For

reference, this is Meghan Peters and we are 1 2 working off of the materials provided to the members by email on August 30th and by email on 3 4 September 6th. 5 That contains or pertains to a sixpage letter with three enclosures. The version 6 7 of the letter that we are working off of contains 8 the staff's technical edits through the drafting 9 process, as well as comments and edits that the staff has received from the members since the 10 11 July 20th public meeting. 12 What the staff has done is 13 incorporated any additional minor technical edits 14 from the members, but, specifically, anything substantive has been added in tracked changes. 15 16 And those changes from the members are then 17 labeled with the member's name in the margin and 18 sort of in the tracked change comment. 19 What I suggest we do, Chair Bashford, 20 is I could begin by reading through the 21 recommendations that begin on page 2 of the letter for the Committee's discussion and vote. 22

1	CHAIR BASHFORD: That would be great.
2	Thank you.
3	MS. PETERS: So on Page 2 of the draft
4	letter, Recommendation 1 reads, "The uniform
5	standards and criteria developed to implement
6	Article 140a, UCMJ should reflect the following
7	best practices for case data collection."
8	A. "Collect all case data only from
9	standardized source documents, legal and
10	investigative documents, that are produced in the
11	normal course of the military justice process,
12	such as the initial report of investigation, the
13	commander's report of disciplinary or
14	administrative action, the charge sheet, the
15	Article 32 report, and the report of result of
16	trial."
17	B. "Centralized document collection by
18	mandating that all jurisdictions provide the same
19	procedural documents to one military justice data
20	office or organization within DoD.
21	C. "Develop one electronic database
22	for the storage and analysis of standardized

Neal R. Gross and Co., Inc. Washington DC

source documents and locate that database in the 1 2 centralized military justice data office organization within DoD." 3 D. "Collect and analyze data quarterly 4 5 to ensure that both historical data and analyses are as up-to-date as possible." 6 7 E. "Have data entered from source 8 documents into the electronic database by one 9 independent team of trained professionals whose full-time occupation is document analysis and 10 11 data entry. This team should have expertise in 12 the military justice process and in social science research methods and should ensure that 13 14 the data are audited at regular intervals." 15 CHAIR BASHFORD: Great. Is there any discussion, comments about Recommendation No. 1? 16 17 BGEN SCHWENK: Yeah, this is Jim 18 Schwenk. I'm happy with Recommendation No. 1. Ι 19 think it accurately reflects what we decided at 20 the July meeting. 21 CHAIR BASHFORD: I agree. I quess if 22 there's no other substantive comments, I would

1	ask that the Committee vote to approve and adopt
2	Recommendation No. 1. Are there any objections
3	to that?
4	(Chorus of nos.)
5	CHAIR BASHFORD: Then Recommendation
6	No. 1 has been unanimously adopted by the DAC-
7	IPAD. Ms. Peters, take us away.
8	MS. PETERS: All right.
9	Recommendation 1a begins on page 3, not to be
10	confused with the Recommendation 1 that we just
11	read through.
12	What reads as Recommendation 1a says,
13	"Ensure that the source documents referenced in
14	DAC-IPAD Recommendation 1 contain uniformly
15	defined content covering all data elements that
16	DoD decides to collect to meet the requirements
17	of Articles 140a and Article 146, UCMJ.
18	CHAIR BASHFORD: This is Martha. My
19	only comments on that is I think it's confusing
20	to have it labeled Recommendation 1a. Could we
21	do 1.1 or some other numbering system?
22	MS. PETERS: We could make it

1	Recommendation 2 and just renumber everything
2	that follows. It was because it's closely
3	related to best practices. The staff received
4	this suggestion originally as part of original
5	Recommendation 1 but it appeared to do something
6	different, slightly different, than what was
7	discussed at the July meeting and so we broke it
8	out as a separate recommendation for clarity.
9	JUDGE GRIMM: This is Paul Grimm. I
10	think our Chair's suggestion makes some sense.
11	If we do it as No. 2, it self-references back to
12	Recommendation 1. So it's not like there's going
13	to be any confusion about what it's modifying.
14	It's just it's easier to have a series of
15	sequentially numbered recommendations.
16	CHAIR BASHFORD: Other than
17	renumbering it, is there any other comments from
18	anybody on the Committee about the newly
19	renumbered Recommendation 2?
20	BGEN SCHWENK: Yeah, this is Jim
21	Schwenk. The reason I recommended that is I
22	think it was implied by what we had originally in

1	Recommendation 1, but I just felt that since it
2	was a key point that we discussed in July, that
3	we ought to pull it out and expressly state it so
4	it's clear. That was my only reasoning for that.
5	CHAIR BASHFORD: I think it's good.
6	So can the Committee Members vote to adopt the
7	newly renumbered recommendation?
8	MS. FALK: Can I just jump in for a
9	second?
10	CHAIR BASHFORD: Of course.
11	MS. FALK: On a language point. It's
12	not parallel to the other recommendations. If
13	you want the language to be similar it should be,
14	"the source documents referenced should contain."
15	Is that okay?
16	MS. PETERS: Yes. Should I read that
17	back again to the members, just for clarity?
18	Thank you for the suggestion, Ms. Falk.
19	MS. CARSON: And that was Alice Falk.
20	Yes, the technical editor.
21	MS. PETERS: So the newly labeled
22	Recommendation 2, at the top of page 3, would

read, "The source documents referenced in DAC-1 2 IPAD Recommendation 1 should contain uniformly defined content covering all data elements that 3 4 DoD decides to collect to meet the requirements 5 of Articles 140a and 146, UCMJ." BGEN SCHWENK: Yeah. This is Jim 6 7 Schwenk, I like that change. 8 JUDGE GRIMM: Agreed. CHAIR BASHFORD: 9 Agreed. So can we 10 then adopt the newly numbered Recommendation 2? 11 Are there any further comments or are there any 12 objections to that? 13 MS. TOKASH: No objection. 14 MG ANDERSON: No objection. 15 JUDGE WALTON: No objection. 16 MS. LONG: No objection. 17 CHAIR BASHFORD: Approved. Then 18 Recommendation 2, as modified, has been adopted 19 by the DAC-IPAD. I think that will move us 20 along. 21 MS. PETERS: Okay. Recommendation 3. 22 It reads, "The data produced pursuant to Article

140a, UCMJ should be sufficiently robust to serve 1 2 as the primary source for the military justice review panel's periodic assessments of the 3 4 military justice system, which are required by 5 Article 146, UCMJ, and as the sole source of military justice data for all other organizations 6 7 in DoD and external entities." 8 Comments, discussion? CHAIR BASHFORD: MS. PETERS: 9 This is Meghan Peters again. Ma'am, there is a footnote that the staff 10 11 placed, a footnote 5. Maybe we can work with our 12 technical editor; maybe we shouldn't footnote a 13 recommendation. That might be something, for 14 clarity, that we avoid doing. We could probably place that somewhere else in the letter so that 15 16 the recommendation doesn't require reading a 17 footnote. 18 CHAIR BASHFORD: I think that would be 19 clearer. 20 Do you need me to address MS. LONG: 21 my note? This is Jen Long. I was a little

concerned that robust was vague and ill-defined.

Neal R. Gross and Co., Inc. Washington DC

And since you had already laid out what data you 1 2 sought would satisfy "robust," is there a way to reference that again without, now hearing what 3 4 you just said, without referencing a footnote maybe? 5 Jennifer, I think we 6 CHAIR BASHFORD: 7 have -- the DAC-IPAD factors are now attached as 8 the third attachment to this, I believe. 9 Yes, that's correct, MS. PETERS: 10 ma'am. 11 MS. LONG: Okay. I guess I'm just 12 wondering, should we be referring to that instead of using a term "robust" that isn't defined to 13 14 talk about the data produced? Should it come from that, or maybe I'm just misunderstanding 15 16 what "robust" is referring to. 17 MS. PETERS: By way of explanation, I 18 guess, in the drafting process this was pulling 19 together comments that the Committee wanted to 20 emphasize that 140a should be the preeminent data 21 collection sort of project, the go-to gold standard for data collection. And maybe other 22

words like comprehensive were used to discuss the 1 2 data where it says robust here. I think that was just an alternate suggestion. 3 4 But that was the idea, to say, do 140a 5 like you know that it has to be used by Article 146, UCMJ assessments. 6 7 MS. CARSON: Maybe you could just say 8 -- this is Julie Carson -- it should be 9 sufficient to serve as the primary source. Or 10 just "should serve as the primary source." 11 I think should serve CHAIR BASHFORD: 12 -- this is Martha -- "should serve as the primary 13 source" makes it pretty clear. 14 JUDGE GRIMM: If the four factors are 15 integral to achieving the goal of making it 16 sufficiently -- to be sufficient, then I don't 17 know, it certainly wouldn't hurt to include some 18 sort of reference to -- and address each of -- or 19 comply with each of the four DAC-IPAD factors. 20 They can be -- they don't have to be 21 listed, necessarily, but they then state that, 22 because if this is going to be the document that

you can go to, everyone all up and down the chain 1 2 makes decisions on this as to what is happening and whether it's happening properly, and if 3 4 central to that goal is meeting those four 5 criteria, it certainly wouldn't hurt to reference them, even if you didn't repeat what those 6 7 criteria were because they are identified in 8 attachments. 9 CHAIR BASHFORD: I kind of lost track 10 of that. 11 I think, Judge Grimm, are MS. PETERS: 12 you referring to the reference, I think on page 2 13 in the paragraph above where the recommendation 14 starts, we have uniform -- well, we have uniform, thorough, and reliable data, and I think complete 15 16 was the fourth factor that hadn't been discussed 17 in previous meetings. 18 JUDGE GRIMM: Right. I'm just saying, 19 because since Ms. Long raised an interesting 20 point, is that if the four DAC-IPAD factors drive 21 whether or not the data is complete enough so 22 that it is the eminent source of data, the gold

Neal R. Gross and Co., Inc. Washington DC

www.nealrgross.com

standard, if that is the definition of what it 1 2 requires to be complete, then if you are worried about whether it is ambiguous as to what it needs 3 4 to be complete or robust or whatever other 5 adjective you want to use, that it would not hurt 6 to reference those factors so that those who 7 would have to design it know, at a minimum, what 8 it would have to contain. That was my only 9 comment. 10 CHAIR BASHFORD: So would you propose putting it in the recommendation or, again, 11 footnoting, again, referring to Enclosure No. 3? 12 13 JUDGE GRIMM: I would have no problem 14 referring to Enclosure No. 3, just so that when we look at that you know, okay, there is a 15 16 specific place I can go to get further detail on 17 what, at a minimum, this must include. 18 CHAIR BASHFORD: So, what about if we 19 then re-did Footnote No. 3 again, and the data 20 produced pursuant to Article 140a, UCMJ, and then 21 put the footnote there? So, again, that would sort of modify that that's the data that should 22

1

2	JUDGE GRIMM: Right. Ms. Long may
3	have other thoughts on that, but I thought that
4	the point that she raised was a legitimate point.
5	MS. LONG: No, I'm happy to hear
6	people who have to work around the rules figure
7	out how to best solve this. I just was I
8	think you just underscored the point and better
9	articulated it.
10	I'm concerned that that was a vague
11	term and who would know what that was, what is
12	"robust." So if we tell them it was the standard
13	and can put to something that we want them to do,
14	then there's no argument over it.
15	And I think what you I think what
16	the Judge suggested makes sense. Or the
17	footnote. Whatever has to be accomplished to
18	give meaning to the word "robust," specific
19	meaning.
20	COLONEL WEIR: So, this is Colonel
21	Weir. For Recommendation 3, the data produced
22	pursuant to Article 140a, there would be a

footnote there that would footnote Appendix 3, or 1 2 Enclosure 3: "UCMJ should be sufficient to serve as the primary source for military justice review 3 4 panel's periodic assessments of the military 5 justice system, which are required by Article 146, UCMJ, and as the sole source of military 6 justice data for all other organizations in DoD 7 8 and external entities." 9 As I just read that, does that make sense to everybody on the Committee? 10 11 MS. LONG: Yes. 12 (Simultaneous speaking.) 13 CHAIR BASHFORD: -- Footnote 5 14 someplace else? Yes, we'll move Footnote 15 MS. PETERS: That will be removed from the recommendation 16 5. 17 entirely. And I think Article 146 is either 18 already explained elsewhere, or can be explained 19 elsewhere, in a footnote or otherwise. So, it's 20 really extraneous there. And we will instead make sure that the 21 footnote after 140a references Enclosure 3 as 22

I	
1	sort of the minimum data collection elements that
2	are sufficient to serve as the primary source for
3	146 assessments. And basically to make it the
4	preeminent data source.
5	CHAIR BASHFORD: Any other
6	(Telephonic interference)
7	MS. PETERS: Should I read it back one
8	more time, ma'am, just for purposes of voting,
9	unless there's any other comments?
10	(Telephonic interference)
11	MS. PETERS: Chair Bashford?
12	CHAIR BASHFORD: Yes.
13	MS. PETERS: Okay.
14	CHAIR BASHFORD: Are you going to read
15	it again?
16	MS. PETERS: Yes, I can read it. I
17	think we were getting feedback on this end and I
18	wasn't sure if I was missing something.
19	CHAIR BASHFORD: No, go ahead and read
20	it again, please.
21	MS. PETERS: Recommendation 3, as
22	amended. The data produced pursuant to Article

1 140a, UCMJ, footnote to be inserted, should serve 2 as the primary source of the Military Justice Review Panel's periodic assessments of the 3 4 military justice system, which are required by 5 Article 146, UCMJ, and as the sole source of military justice data for all other organizations 6 in DoD and external entities. Delete footnote 7 8 reference there. 9 MS. CARSON: Is there any further comment or discussion on that Recommendation 3? 10 11 JUDGE GRIMM: No. 12 MS. LONG: No. MS. CARSON: Is Chair Bashford still 13 14 on? 15 CHAIR BASHFORD: Yeah, I am. 16 MS. CARSON: Okay. Do you want to go 17 ahead and take a vote, then, on that 18 recommendation, as amended? 19 CHAIR BASHFORD: Yes. Are there any 20 either abstentions or objections to the amended 21 reference? 22 MS. LONG: I don't have any objection.

1 CHAIR BASHFORD: No objection. 2 MS. TOKASH: No objection. Meghan Tokash. 3 4 JUDGE GRIMM: Paul Grimm, no. JUDGE WALTON: No objection. 5 Reggie Walton. 6 7 BGEN SCHWENK: No objection. Jim 8 Schwenk. 9 MS. CARSON: Hearing no objections 10 then, we'll --11 The recommendation is CHAIR BASHFORD: 12 adopted by the DAC-IPAD. 13 MS. PETERS: Okay. Recommendation 4 14 reads, "Article 140a UCMJ should be implemented 15 so as to require a collection of the following 16 information with respect to allegations of both adult victim and child victim sexual offenses, 17 18 within the meaning of articles 120, 120b and 125, 19 UCMJ." 20 A. "The circumstances giving rise to 21 a criminal investigation by a military criminal 22 investigation organization concerning a military

member who is subject to the UCMJ;
B. whether an unrestricted report of
sexual assault originated as a restricted report;
C. demographic data pertaining to each
victim and accused, including race and gender;
D. the relationship between the
accused and the victims;
E. the initial disposition decision
under Rule for Courts-Martial 306, including the
decision to take no action and the outcome of any
administrative action, disciplinary action, or
any case in which one or more charges of sexual
assault were preferred through the completion of
courts-martial and appellate review;
F. whether a victim requested an
expedited transfer or a transfer of the accused
and the result of that request;
G. whether a victim declined to
participate at any point in the military justice
process;
H. whether a defense counsel requested
expert assistance on behalf of a military

accused, whether that request was approved by a 1 2 convening authority or a judge, and whether the government availed itself of expert assistance; 3 4 And, I. the duration of each completed 5 military criminal investigation and any additional time taken to complete administrative 6 7 or disciplinary action against the accused." 8 That is Recommendation 4. 9 CHAIR BASHFORD: Comments from the 10 members? This is Jim Schwenk. 11 BGEN SCHWENK: 12 I thought that, I guess it was Jen Long's comment 13 on 4a, that we think about clarifying the 14 circumstances language at the beginning of 4a. 15 That we should consider that. 16 MS. PETERS: Sir, is that so that it 17 references both the summary of the initial 18 complaint and how the complaint became known to 19 investigators? 20 BGEN SCHWENK: Yeah. From my 21 standpoint, if I run an Article 146 panel, I'd like to know both of those factors. 22

1 JUDGE GRIMM: We could say a 2 description of the circumstances. I mean, I think both of those are useful, but what we're 3 4 saying is the description of what happened here 5 that led to these charges. Apart from how it 6 became known. 7 MS. PETERS: So, what if after it 8 says, a description of the circumstances giving 9 rise to a criminal investigation by a criminal investigation organization, including how the 10 11 complaint became known to law enforcement. 12 MS. CARSON: And a summary of the 13 complaint? You can put both in there. 14 CHAIR BASHFORD: I would say, 15 "including a summary of the initial complaint and 16 how it became known to law enforcement." 17 MS. CARSON: Yes. 18 JUDGE GRIMM: Yeah, that's more 19 helpful. 20 MS. LONG: Yeah. Or, I mean, I think 21 you could just say that. If that's what you 22 mean, I don't know that you have to say the

Neal R. Gross and Co., Inc. Washington DC

1 circumstances giving rise. You could just say, a 2 summary of the initial complaint and how the complaint became known. 3 4 JUDGE GRIMM: That's very direct. CHAIR BASHFORD: Which lead to a 5 criminal investigation. 6 7 MS. LONG: Right. 8 BGEN SCHWENK: All right, so as 9 amended, 4a would read, "A summary of the initial complaint giving rise to a criminal investigation 10 11 and how it became known to the military criminal 12 investigation organization." 13 CHAIR BASHFORD: Or a military court 14 that's subject to the UCMJ. Okay. Yes, I'm trying to 15 MS. PETERS: 16 -- I'll revisit. I'll make sure that it flows, 17 but that language would remain in there, because 18 we're talking about investigations in which the 19 military has jurisdiction. 20 CHAIR BASHFORD: Yeah. MS. PETERS: So I'll leave that in 21 22 there for now, subject to any, I don't know,

minor edit. 1 2 MS. CARSON: Would it be clearer if it's "source of the complaint"? 3 I think how it became 4 MS. PETERS: 5 known is better. 6 MS. CARSON: Okay. Do you want to read it one more time? 7 8 If I could read it one MS. PETERS: 9 more time, because I think it sounds like there's no other suggestions about the language, but just 10 11 to make sure, it would say, "a summary of the 12 initial complaint giving rise to a criminal investigation by a military criminal 13 14 investigation organization, including how the 15 complaint became known to law enforcement." 16 CHAIR BASHFORD: How about including 17 the source of the complaint? 18 MS. PETERS: That might be -- because 19 of the processes in the military, that may not be 20 broad enough to encompass all the ways in which a 21 complaint arrives. 22 CHAIR BASHFORD: Okay.

MS. PETERS: Or, you know, initiates 1 2 an investigation. So, I could actually take the latter 3 4 clause and just move it to the beginning and say, 5 "A summary of the initial complaint giving rise to a criminal investigation by an MCIO concerning 6 7 a military member who is subject to the UCMJ and 8 how the complaint became known to law 9 enforcement." Is that clearer for everyone? 10 JUDGE GRIMM: Yes. 11 BGEN SCHWENK: This is Jim Schwenk, 12 that works for me. 13 CHAIR BASHFORD: Are there any other 14 comments on A through I under Recommendation 4 by 15 anybody? 16 JUDGE GRIMM: This is Paul, ma'am. Ι 17 just have a question. This is a very minor 18 thing, and I'm not prepared to die in a ditch 19 over this, but I do want to raise it. 20 D details the relationship between the 21 accused and the victim. That states that it is 22 assumed that there was a relationship. I don't

think we should use the overused language that we 1 2 see in court cases, "if any." But we do have in D whether -- and then it goes on from there. 3 4 Could D say, "whether there was a 5 relationship between the accused and the victim"? Because if they're strangers, then that's 6 7 different than if they're husband/wife or same 8 unit or something of that nature. 9 It's a small thing but the way it states now is it starts with sort of the implied 10 11 assumption that there was a relationship. There 12 may not have been. 13 CHAIR BASHFORD: Yes, that was my 14 first thought, but then I looked and I thought, well, maybe the relationship is that they're 15 16 strangers. 17 MS. TOKASH: This is Meghan Tokash. 18 Or the relationship could be subordinate and 19 commander. 20 CHAIR BASHFORD: So, what if we put in 21 the legal, "the relationship, if any." 22 JUDGE GRIMM: But "whether there was

a relationship between the accused and the 1 2 victim" would be parallel to the language of B without having the "if any." Which is --3 4 MS. PETERS: Could it say --CHAIR BASHFORD: That works for me. 5 6 MS. PETERS: Okay. 7 COLONEL WEIR: So just put whether 8 there --MS. PETERS: Whether there was -- so, 9 D would read, "whether there was a relationship 10 between the accused and the victim." 11 12 JUDGE GRIMM: Yes. And, I mean, we 13 don't need to say -- we're not looking for a yes 14 or no, right, we're --15 MS. PETERS: Right. 16 JUDGE GRIMM: -- and if so explain --17 or should we say, "Explain the nature of any 18 relationship between the accused and the victim"? 19 That would make it clear that we don't just want 20 yes or no. 21 MS. PETERS: Right. Whether there was 22 a relationship between the accused the victim and

1	the nature of that relationship?
2	CHAIR BASHFORD: I think it would be
3	easier just to say, the nature of any
4	relationship between the accuser and the victim.
5	JUDGE GRIMM: Yes, that's good.
6	MS. PETERS: Okay. All right, reading
7	it back one more time, D reads, "Whether there
8	was a relationship between the accused and the
9	victim and the nature of any relationship between
10	the accused and victim."
11	JUDGE GRIMM: No, just the nature.
12	Yeah, it's much shorter: "the nature of any
13	relationship between the accused and the victim."
14	MS. PETERS: Okay. Oh, I understand
15	now. I think that was my fault. So it should
16	read, D should read, "the nature of any
17	relationship between the accused and victim."
18	JUDGE GRIMM: Again, the nature of any
19	relationship between
20	MS. CARSON: That's what you
21	MS. PETERS: Oh, forgive me, Judge, I
22	may not have I meant to say the nature of any

relationship between the --1 2 JUDGE GRIMM: There you go. -- accused and victim. 3 MS. PETERS: 4 CHAIR BASHFORD: Any further comments 5 on A through I of Recommendation 4? Then I would suggest that we vote to approve Recommendation 4. 6 7 Are there objections to approving that as 8 amended? 9 PARTICIPANT: No objection. BGEN SCHWENK: This is Jim Schwenk, no 10 objections. 11 12 Jen Long, no objections. MS. LONG: 13 MS. TOKASH: Meghan Tokash, no 14 objection. 15 MG ANDERSON: Anderson, no objections. 16 JUDGE GRIMM: Paul Grimm, no 17 objections. 18 JUDGE WALTON: Reggie Walton, no 19 objections. 20 CHAIR BASHFORD: Then Recommendation 21 4, as amended, is approved by the DAC-IPAD. 22 Meghan?

1	MS. PETERS: Okay. Recommendation 5.
2	BGEN SCHWENK: Yeah. Hey, Meghan,
3	before you go on to Recommendation 5, that
4	footnote 5 that we're going to change into
5	talking about Enclosure 3, if we're going to have
6	a footnote on 146, you know, Article 146, the one
7	that we have right now is incomplete. I mean, it
8	makes you think all they're going to do is an
9	initial review and assessment on the recent
10	amendments and sentencing, when obviously every
11	eight years they're going to do a comprehensive
12	assessment, et cetera.
13	So, if we are going to explain 146 in
14	a footnote somewhere else, which I don't know
15	that we need to, but if we do, I just want to
16	note that the current one is incomplete and
17	misleading, so we need to fix it if we're going
18	to use it.
19	MS. PETERS: Yes, sir. We'll make
20	sure that it references the periodic reviews
21	required by the statute, not just one initial
22	review. Point taken.

1	BGEN SCHWENK: Thank you.
2	MS. PETERS: So, Recommendation 5 then
3	reads, "The military services may retain their
4	respective electronic case management systems for
5	purposes of managing their military justice
6	organizations, provided that,
7	A. the military services uses the same
8	uniform standards and definitions to refer to
9	common procedures and substantive offenses in the
10	Manual for Courts-Martial, as required by Article
11	140a and,
12	B. the military services develop a
13	plan to transition toward operating one uniform
14	case management system across all of the military
15	services, similar to the federal judiciary's case
16	management electronic court filing system.
17	CHAIR BASHFORD: Are there any
18	comments by the Committee on Recommendation 5?
19	BGEN SCHWENK: This is Jim Schwenk.
20	I like it.
21	CHAIR BASHFORD: Hearing no other
22	comments, I'm going to ask if the Committee vote

on Recommendation 5. Are there any votes in 1 2 opposition or abstention? Jen Long, no objection. 3 MS. LONG: 4 JUDGE WALTON: Reggie Walton, no 5 objection. Paul Grimm, none. 6 JUDGE GRIMM: 7 MG ANDERSON: Marcia Anderson, none. 8 Meghan Tokash, none. MS. TOKASH: 9 BGEN SCHWENK: Jim Schwenk, no objection. 10 11 The Chair has no CHAIR BASHFORD: 12 objection. So Recommendation 5 is adopted by the 13 DAC-IPAD. 14 All right. Ma'am, I MS. PETERS: 15 think that concludes the recommendations 16 contained in the letter. What I suggest doing now to cover the additional edits to the 17 18 narrative is I would just suggest the Committee 19 go page-by-page and ask if there's any comments 20 on the content, as drafted, of each page. 21 CHAIR BASHFORD: Sure. 22 MS. PETERS: So, on page 1 of the

letter, the suggested edits are there in tracked 1 2 changes. Are there any other comments from the members on any of the language on page 1? 3 4 All right, hearing none, if it's okay, 5 we can turn to page 2. Again, there is a portion of a paragraph at the top of the page, and a 6 second paragraph that starts, "As part of its 7 8 mandate." That's on page 2 of the letter. Does 9 any member have any comment on anything in those portions of the letter? 10 BGEN SCHWENK: This is Jim Schwenk. 11 12 I have a really, really important comment. On 13 the first full paragraph, the one that starts, 14 "As part of its mandate," in line 2 the last word, "are," check to see whether it shouldn't be 15 16 "is." And you're welcome for that really 17 scintillating comment. 18 MS. PETERS: Yes, sir, will do. 19 CHAIR BASHFORD: It should be --20 (Telephonic interference) 21 MS. PETERS: Okay. 22 CHAIR BASHFORD: -- reviewing and re1 examining.

_	
2	MS. PETERS: Okay. The staff has made
3	note of that. All right, so anything else on
4	page 2 from the members?
5	CHAIR BASHFORD: Other than to thank
6	Jim Schwenk for all of his edits.
7	(Laughter.)
8	MS. PETERS: All right, then, moving
9	on to page 4. That's the next page on the letter
10	in which there is a narrative. It begins under
11	"rationale." Do the members have any comments,
12	anything on that portion of the page?
13	And, Ms. Long, the staff suggested an
14	edit in tracked changes. Does that address your
15	concern?
16	MS. LONG: I think it did. I laid it
17	out fully at the end of the letter, but just for
18	the benefit of the others in the meeting, that
19	it's really to try and respond to what I felt
20	like I was hearing a lot in the testimony from
21	the prosecutors on the ground, and I think might
22	just be a good description.

1	I mean, the military have data fatigue
2	and maybe the field, feeling like you're asked to
3	collect data for not sure what but always for
4	oversight, and that there is value in it for them
5	as well. Not just in what it demonstrates by
6	their willingness to do it, but what they can
7	learn from it.
8	I know that this isn't really the
9	purpose of this letter, but I thought it was
10	important to reinforce, both for their buy-in and
11	for an accurate representation from looking into
12	this. But if people disagree, I just want to
13	know the intent behind it, so that the people who
14	disagree, they can weigh in.
15	CHAIR BASHFORD: Do you think that's
16	somewhat captured then by having the addition,
17	they're not just trying to provide the data,
18	they're also speaking to improve their practice?
19	MS. LONG: Yeah, I was happy with it.
20	MS. PETERS: Okay, are there any other
21	comments on page 4? Then, turning to page 5.
22	CHAIR BASHFORD: On page 5, the second

1 full paragraph, you're going to have to change it 2 from Recommendation 2 to Recommendation 3, I believe, since we renumbered them. 3 MS. PETERS: Yes, ma'am, will do. 4 5 Okay, hearing no other comments on page 5, can we move to page 6? 6 CHAIR BASHFORD: I'm not comfortable 7 -- my notes are suggested -- but I'm not 8 9 comfortable us devoting even a few thousandths of 10 one percent of the budget. It's a unduly 11 (Telephonic interference) 12 BGEN SCHWENK: I think you're right. But I guess it's a product of frustration with so 13 14 many projects over the years where we will, one, do more with less. I hate that term. 15 Number 16 two, we'll take it out of hide. And here's an 17 opportunity to actually develop a data system 18 that would be of use to everybody in the 19 department and people outside of the department. And to take it out of hide will probably diminish 20 21 what could otherwise be done. 22 CHAIR BASHFORD: I don't disagree with

1 the sentiment, I just disagree with how it's 2 said. (Simultaneously speaking) 3 I think we could say 4 CHAIR BASHFORD: 5 something like, DoD should provide financial support to Article 140a's implementation. 6 Aqain, 7 leading by example. 8 JUDGE GRIMM: This is Paul Grimm. Ι 9 agree with that, but I think that General Schwenk's comment is an important comment. 10 11 But I think we can say it in a way 12 that somebody will not think is perhaps being cute or flip, it's just simply saying, to the 13 14 effect that it is a view of the Committee, that 15 achieving the purpose of 140a cannot be 16 accomplished unless sufficient resources are 17 devoted to the procedures recommended. 18 If you don't have the resources to do 19 it, then it just won't be done. And I think 20 there is nothing wrong with us saying that we 21 think that it's essential to achieving the goal 22 that is being acquired by the article.

1	CHAIR BASHFORD: So, how about if we
2	start it, because I believe some of this language
3	comes from something Secretary Mattis had said,
4	so what if we start by saying, "the DAC-IPAD
5	recognizes that military justice is essential to
6	good order and discipline, and thus essential to
7	military readiness; therefore," and then pull in
8	Judge Grimm's language that this will require
9	support, sufficient support. Something like
10	that.
11	JUDGE GRIMM: Resources. We're
12	talking
13	CHAIR BASHFORD: Yes.
14	JUDGE GRIMM: what the General's
15	point is, is that there's got to be funding
16	available for all of the various components in
17	this.
18	CHAIR BASHFORD: Sufficient financial
19	resources?
20	JUDGE GRIMM: That would work with me.
21	MG ANDERSON: Yes, me. This is Marcia
22	Anderson.

42

JUDGE WALTON: This is Reggie Walton 1 2 and I agree. 3 CHAIR BASHFORD: Support can be very, 4 you know, "go forth and do a good job," you know. 5 BGEN SCHWENK: Right. Or "we're right behind you, take the point." 6 7 (Laughter.) 8 CHAIR BASHFORD: So we can say 9 financial resources. 10 BGEN SCHWENK: Yes. 11 CHAIR BASHFORD: Meghan, what do you 12 have? 13 MS. PETERS: Well, what --14 COLONEL WEIR: Chair Bashford, could you restate the -- and do you want that to be a 15 16 separate paragraph from the current paragraph 17 that this --18 CHAIR BASHFORD: Yes. I think it 19 would highlight it more. I would say "the DAC-20 IPAD recognizes." And then pick up from the end 21 of the first sentence, that military justice is essential to good order and discipline, and thus 22

Neal R. Gross and Co., Inc. Washington DC 43

essential to military readiness. Therefore, the 1 2 DoD should provide financial resources. I wish I could add --3 COLONEL WEIR: Provide sufficient 4 5 financial resources? CHAIR BASHFORD: 6 Yes. "Necessary to 7 maintain" -- I'm not sure what the end of the 8 sentence should ne, though. 9 MS. PETERS: Well, could we pick up 10 with the end of that last, the end of the 11 existing last sentence? Maybe it's too vague, 12 but to end with the comment about sufficient to, 13 I guess, ensure the reform is successful and 14 demonstrate that DoD is committed to maintaining a military justice system that is truly efficient 15 16 and effective. Tie it back to that overarching 17 purpose. 18 CHAIR BASHFORD: Try reading it as a 19 whole. 20 MS. PETERS: "The DAC-IPAD recognizes 21 that military justice is essential to good order and discipline, and thus essential to military 22

Therefore, the DoD should provide 1 readiness. 2 sufficient financial resources to accomplish this reform and demonstrate that DoD is committed to 3 4 maintaining a military justice system that is 5 truly efficient and effective." I would say "must," 6 CHAIR BASHFORD: 7 not "should." 8 So, not "should MS. PETERS: Must. 9 provide the sufficient financial resources; "DoD must provide sufficient financial resources." 10 11 **BGEN SCHWENK:** Agreed. 12 CHAIR BASHFORD: Unless people think 13 that's too aggressive. 14 Meghan Tokash, I agree. MS. TOKASH: 15 I don't. I don't. JUDGE GRIMM: 16 BGEN SCHWENK: Yeah, this is Jim 17 Schwenk, I like the must. And then I'd say, 18 after resources, to implement Article 140a, 19 rather than whatever the language was you had, 20 Meghan. 21 MS. PETERS: Right. I think I was borrowing from -- so, inserted in that last 22

sentence to say, after resources, "DoD must 1 2 provide sufficient financial resources to implement 140a and demonstrate that DoD is 3 4 committed to maintaining a military justice 5 system that is truly efficient and effective." JUDGE GRIMM: Could we also say fair? 6 7 MS. PETERS: Fair, efficient, and 8 effective. 9 MS. TOKASH: Yes, I agree. 10 COLONEL WEIR: Okay, let's read this 11 all over again. 12 CHAIR BASHFORD: Read that one more 13 time, ma'am. 14 MS. PETERS: Yes, ma'am. It is, "the 15 DAC-IPAD recognizes that military justice is 16 essential to good order and discipline, and thus 17 essential to military readiness. Therefore, the 18 DoD must provide sufficient financial resources 19 to implement Article 140a and demonstrate that 20 DoD is committed to maintaining a military 21 justice system that is truly fair, efficient, and 22 effective."

46

1 CHAIR BASHFORD: Meghan, I'm sorry, 2 you broke up when you said, "must provide." What was the words after "must provide"? 3 MS. PETERS: Must provide sufficient 4 5 financial resources to implement Article 140a and demonstrate that DoD is committed to maintaining 6 a military justice system that is truly fair, 7 8 efficient and effective. 9 JUDGE GRIMM: Could I suggest, instead 10 of saying "and demonstrate," to say, "to demonstrate"? 11 MS. PETERS: "To implement 140a and to 12 13 demonstrate." Yes, sir. 14 CHAIR BASHFORD: Any further comments? This is Meghan Tokash. 15 MS. TOKASH: 16 I like those changes. I just have to excuse 17 myself for a 12 o'clock court appearance. I 18 apologize. 19 CHAIR BASHFORD: I moved mine to 9:30 20 this morning. 21 (Laughter) 22 COLONEL WEIR: Okay, Meghan, read it

one more time with all the -- this will be the
 final version, we think.

MS. PETERS: "The DAC-IPAD recognizes 3 4 that military justice is essential to good order 5 and discipline, and thus essential to military Therefore, the DoD must provide 6 readiness. sufficient financial resources to implement 7 8 Article 140a and to demonstrate that DoD is 9 committed to maintaining a military justice 10 system that is truly fair, efficient, and 11 effective." 12 CHAIR BASHFORD: I think we have a

14 All right, the last item MS. PETERS: is to ask the members if they have any comments 15 16 on Enclosure 1, which is the Judicial Proceedings 17 Panel findings and recommendations regarding 18 military justice case data for sexual assault 19 offenses. These are excerpts of the findings and 20 recommendations in a few separate JPP reports. 21 CHAIR BASHFORD: I think these are 22 good to include because it shows that people have

That sounds good.

13

winner.

been recommending this for a period of time. 1 2 MS. PETERS: And if there's any question about the presentation or the 3 4 formatting, we're happy to address that as well. COLONEL WEIR: Yeah, the enclosures 5 are directly taken from the source documents. 6 So the staff did not do any tinkering with those. 7 8 So what you see there is what the other panels or 9 committees have sent forward. So this is just to amplify the DAC-IPAD Committee's recommendations. 10 11 The Enclosure 2 is a MS. PETERS: 12 response from DoD when the JPP requested to know the status of some of their recommendations. 13 14 That being the first two, Recommendations 37 that actually says, DoD should use a standardized 15 16 document-based data collection system for sexual 17 assault cases. And Recommendation 38 pertains to 18 reporting all sex assault case data in one place. 19 In response, DoD provided this letter 20 to the JPP in April 2017. I guess the only sort 21 of responsive and clear portion that's relevant 22 from the letter is the language that's been

highlighted on page 1, where DoD said, "the new 1 2 requirements set forth in the FY17 NDAA, pertaining to the collection analysis of military 3 4 justice data." And that's really talking about 5 Article 140a. Basically, DoD says, Article 140a will 6 7 influence our way forward on these 8 recommendations. That being JPP Recommendations 9 37 and 38 about case data. "As such, how we will implement the 10 11 JPPs recommendations in light of the NDAA 12 requirements remains pre-decisional." That's 13 what they said last year. 14 CHAIR BASHFORD: I guess my only -- if the highlighted part is the only part that's 15 16 really relevant, do we want to edit that letter, 17 just the relevant portion? Or do you think 18 having the entire thing adds value? 19 No, the staff only MS. PETERS: 20 included the whole letter for completeness. But 21 the rest of the letter is something else entirely. Not entirely, but other than the 22

subject of the DAC-IPAD's letter. And Enclosure
 1 is an excerpt; there's no reason Enclosure 2
 can't also be an excerpt.

It was put there for completeness, so that, you know, we acknowledge that DoD has at least given some response to previous similar recommendations from other committees. That was the reason for this letter or for including this to begin with. But the only --

(Simultaneous speaking.)

11 CHAIR BASHFORD: I guess I would --12 not relevant and then say something about this is 13 edited to make it clear it's been edited.

MS. PETERS: Okay.

JUDGE GRIMM: I agree with that. We've all had the experience where we get a lot of enclosures or get a relatively short document with a stack of enclosures and we're trying to figure what enclosure is important.

The highlighting is great because it takes your eye right to it, but the rest of it really has nothing to do with the point that

10

14

we're trying to highlight. As long as it's clear 1 2 that we have edited to include only the relevant points that we're talking about, then it's more 3 4 likely to be received by a reader of the report 5 for the reasons that we want them to take from it, which is just the highlighted language. 6 MS. PETERS: Well, we can certainly do 7 8 So is that how everyone would like us to that. 9 proceed? Unless there's any other suggestions, we can make sure that this is an excerpt, and 10 11 make it clear that we have excerpted the relevant 12 portion of DoD's response letter. 13 JUDGE GRIMM: Right. 14 Okay. All right, hearing MS. PETERS: nothing else from the Committee, that's how the 15 16 staff will edit Enclosure 2. And I think we are interpreting that as a non-substantive edit. 17 18 COLONEL WEIR: Yes. 19 MS. PETERS: Major King, you can tell 20 me otherwise. Enclosure 3 is the sexual assault case 21 22 documents and data elements collected by the DAC-

Were there any comments or suggestions 1 IPAD. 2 with regard to this enclosure? Meghan, this is Jim 3 BGEN SCHWENK: 4 Schwenk. The case data elements, does that come 5 from what the Data Working Group has been doing? That is a good question, 6 MS. PETERS: 7 sir, and thank you for clarifying. This list of 8 elements only covers what the court-martial data 9 group has been covering. So this is what the DAC-IPAD is looking at for every case in which a 10 11 sex assault charge is preferred. 12 This does not include every 13 descriptive item as part of review of cases where 14 no action was taken. And they're just looking at several dozen elements of investigative files. 15 16 Because that review is still ongoing. 17 We took that out based on, I think, 18 multiple discussions, and thought that the 19 preferred case data elements checklist, the data 20 group's checklist was reliable, clear, had been 21 sort of tested already by the DAC-IPAD fully and 22 fully analyzed, and still provided an example of

what robust data collection elements look like. 1 2 BGEN SCHWENK: Thank you. Do you want to just 3 CHAIR BASHFORD: clarify then for the first chunk of case 4 5 documents collected sort of what type of cases? These are for the referred cases? 6 7 MS. PETERS: Right. So, like, for 8 cases -- we can do that. So it will say, case 9 documents collected for every case in which one or more charges of sexual assault was preferred. 10 11 Or we'll phrase it something like that to make it 12 clear. 13 CHAIR BASHFORD: Well, your whole 14 heading is sexual assault cases. I would say 15 case documents collected in referred cases. 16 MS. PETERS: Okay. 17 CHAIR BASHFORD: If that doesn't get 18 too long. 19 In preferred cases. MS. PETERS: And 20 I am saying, for clarity on the record, I am 21 saying preferral, in which charges are first initiated in the case; not to be confused with 22

Neal R. Gross and Co., Inc.

Washington DC

www.nealrgross.com

54

1	referral, the second sort of phase of a case.
2	CHAIR BASHFORD: And then for your
3	case data elements, what category of cases is
4	that referring to?
5	MS. PETERS: Same.
6	CHAIR BASHFORD: Okay.
7	MS. PETERS: Okay, so, for
8	consistency, we'll make the same clarification at
9	the top of page 2 of Enclosure 3. Will that
10	work?
11	CHAIR BASHFORD: I just think it
12	clarifies it a bit.
13	MS. PETERS: Absolutely. No, it does,
14	and that is a good clarification to me.
15	CHAIR BASHFORD: So, we're also
16	collecting data on the no action cases, too?
17	MS. PETERS: Yes. The thought there
18	was the Committee seemed to decline to
19	specifically prescribe every element about a case
20	that could be collected. That was one.
21	And the other is that the case review
22	checklist requires reviewing an entire

investigative case file, rather than select 1 2 standardized documents, which is what's in the recommendations. 3 4 CHAIR BASHFORD: No, you're right. COLONEL WEIR: This is Colonel Weir. 5 6 I would just add that, when you look at the case 7 data elements, a lot of what we collect in the 8 Case Review Working Group datasheet, it tracks 9 greatly with what Enclosure 3 has. So the rank, gender, all that 10 11 information is captured as well. So I think that 12 this is a good enclosure to point to what you 13 would need to have collected as part of your 14 database. 15 CHAIR BASHFORD: So, do any of the 16 members have any other comments about enclosures 17 or the document as a whole? 18 JUDGE GRIMM: This is Paul Grimm. Ι 19 just wanted to thank the staff for their 20 extremely hard work and helpful presentations of 21 materials so that it would be easier for us to 22 digest and getting it to us so we had time to

review it. I'm grateful for that. 1 2 MS. PETERS: Okay. CHAIR BASHFORD: We have an amazing 3 4 staff, I must say. 5 Totally agree. This is MS. LONG: 6 Jen. Thank you, staff. 7 MS. CARSON: Oh, you're cheering us 8 up. Keep it up. Thank you. 9 MG ANDERSON: Yes, I agree. This is Marcia Anderson. I vote they get the rest of the 10 11 day off. 12 (Laughter) 13 COLONEL WEIR: General, that order will be followed. 14 15 (Laughter) 16 COLONEL WEIR: Unless there's any 17 other comments, and I believe we don't have any 18 more, I would just to take a second to talk 19 about, we're tracking what's happening with Dean Harrison. We will ensure that when we hear more 20 21 information we'll put that out. As I think I've 22 discussed before, maybe not, but his wife's

wishes is that he be interred in Arlington. And I 1 2 know that there's a long backup to get into Arlington, so we will keep tracking that and we 3 4 will let you know what's happening with that as 5 the time gets closer. But we don't have any word about what's going on with that. 6 MS. CARSON: And this is Julie Carson. 7 8 Regarding the charitable contribution, I called 9 the funeral home and they didn't have a designated charity. So I've asked his wife. 10 I'm 11 waiting to hear back from her, if there is a 12 charity of her choice that the DAC-IPAD would 13 like to make a group contribution to. So I'll 14 keep you posted on that, too. 15 COLONEL WEIR: Chair Bashford, that's 16 all the comments that staff has. 17 CHAIR BASHFORD: Were there any 18 requests for public comments? 19 MS. PETERS: No. 20 COLONEL WEIR: No. 21 CHAIR BASHFORD: Then, Major King, I 22 think you can adjourn us.

1	MAJOR KING: Very well. And in that
2	case, this public meeting of the DAC-IPAD is
3	officially closed.
4	(Whereupon, the above-entitled matter
5	went off the record at 12:02 p.m.)
6	
7	
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	

I			
Α	22:18,20 27:9 33:8,21	authority 25:2	C
<b>A.J</b> 4:19	amendments 34:10	Authorization 5:2,16	<b>C</b> 1:16 8:21 24:4
<b>a.m</b> 1:11 4:2	amplify 49:10	available 42:16	<b>C-O-N-T-E-N-T-S</b> 3:9
able 4:19	analyses 9:5	availed 25:3	called 58:8
above-entitled 59:4	analysis 8:22 9:10 50:3	avoid 14:14	Cannon 4:19
Absolutely 55:13	analyze 9:4		<b>Capt</b> 2:10
abstention 36:2	analyzed 53:22	В	
	Anderson 1:14 13:14	<b>B</b> 1:17 8:17 24:2 31:2	captured 39:16 56:11 Carson 2:3 12:19 16:7
abstentions 22:20 Accessibility 3:16	33:15,15 36:7,7 42:21	35:12	16:8 22:9,13,16 23:9
accomplish 45:2	42:22 57:9,10	back 11:11 12:17 21:7	26:12,17 28:2,6 32:20
accomplished 19:17	anybody 11:18 29:15	32:7 44:16 58:11	57:7 58:7,7
41:16	Apart 26:5	backup 58:2	case 3:15 4:7 8:7,8
accurate 39:11	apologize 47:18	based 6:2 53:17	24:12 35:4,14,15
accurately 9:19	appearance 47:17	Bashford 1:11,13 4:9	48:18 49:18 50:9
accused 24:5,7,16 25:1	appeared 11:5	7:19 8:1 9:15,21 10:5	52:21 53:4,10,19 54:4
25:7 29:21 30:5 31:1	appellate 24:14	10:18 11:16 12:5,10	
	Appendix 20:1	13:9,17 14:8,18 15:6	54:8,9,15,22 55:1,3
31:11,18,22 32:8,10	appointed 4:16	16:11 17:9 18:10,18	55:19,21 56:1,6,8 59:2
32:13,17 33:3 accuser 32:4	approve 10:1 33:6	20:13 21:5,11,12,14	59:2 cases 5:20 30:2 49:17
accuser 32:4 achieving 16:15 41:15	approved 5:1 13:17	21:19 22:13,15,19	
41:21	25:1 33:21	23:1,11 25:9 26:14	53:13 54:5,6,8,14,15 54:19 55:3,16
acknowledge 51:5	approving 33:7	27:5,13,20 28:16,22	<b>Cassia</b> 1:16
acquired 41:22	<b>April</b> 49:20	29:13 30:13,20 31:5	category 55:3
<b>Act</b> 5:2,16	argument 19:14	32:2 33:4,20 35:17,21	Catherine 2:8
action 8:14 24:10,11,11	Arlington 1:11 58:1,3	36:11,21 37:19,22	Center 1:10
25:7 53:14 55:16	Armed 1:3 4:14 5:8	38:5 39:15,22 40:7,22	central 17:4
add 44:3 56:6	arrives 28:21	41:4 42:1,13,18 43:3	centralized 8:17 9:2
added 7:15	article 3:14 5:13,17 8:6	43:8,11,14,18 44:6,18	certainly 16:17 17:5
addition 39:16	8:15 10:17 13:22 14:5	45:6,12 46:12 47:1,14	52:7
additional 7:13 25:6	16:5 18:20 19:22 20:5	47:19 48:12,21 50:14	<b>cetera</b> 34:12
36:17	20:17 21:22 22:5	51:11 54:3,13,17 55:2	chain 17:1
address 14:20 16:18	23:14 25:21 34:6	55:6,11,15 56:4,15	<b>Chair</b> 1:11,13 4:9 6:15
38:14 49:4	35:10 41:6,22 45:18	57:3 58:15,17,21	7:19 8:1 9:15,21 10:5
adds 50:18	46:19 47:5 48:8 50:5	basically 21:3 50:6	10:18 11:16 12:5,10
ADFO 2:3	50:6	beginning 25:14 29:4	13:9,17 14:8,18 15:6
adjective 18:5	articles 10:17 13:5	begins 10:9 38:10	16:11 17:9 18:10,18
adjourn 58:22	23:18	behalf 24:22	20:13 21:5,11,12,14
Adjourned 3:21	articulated 19:9	believe 15:8 40:3 42:2	21:19 22:13,15,19
administrative 8:14	asked 39:2 58:10	57:17	23:1,11 25:9 26:14
24:11 25:6	assault 1:3 4:14 5:6 6:4	benefit 38:18	27:5,13,20 28:16,22
adopt 10:1 12:6 13:10	24:3,13 48:18 49:17	<b>best</b> 3:13 6:5 8:7 11:3	29:13 30:13,20 31:5
adopted 10:6 13:18	49:18 52:21 53:11	19:7	32:2 33:4,20 35:17,21
23:12 36:12	54:10,14	better 19:8 28:5	36:11,11,21 37:19,22
adult 23:17	assessment 34:9,12	BGEN 9:17 11:20 13:6	38:5 39:15,22 40:7,22
advise 5:4	assessments 14:3 16:6	23:7 25:11,20 27:8	41:4 42:1,13,18 43:3
Advisory 1:2 4:12	20:4 21:3 22:3	29:11 33:10 34:2 35:1	43:8,11,14,18 44:6,18
aggressive 45:13	assistance 24:22 25:3	35:19 36:9 37:11	45:6,12 46:12 47:1,14
agree 9:21 41:9 43:2	assumed 29:22	40:12 43:5,10 45:11	47:19 48:12,21 50:14
45:14 46:9 51:15 57:5	assumption 30:11	45:16 53:3 54:2	51:11 54:3,13,17 55:2
57:9	attached 15:7	bit 55:12	55:6,11,15 56:4,15
Agreed 13:8,9 45:11	attachment 15:8	borrowing 45:22	57:3 58:15,17,21
ahead 21:19 22:17	attachments 17:8	Brig 1:16	Chair's 11:10
Alice 2:5 12:19	attendance 4:11	Brisbois 1:14	change 7:18 13:7 34:4
allegations 5:6 23:16	Attorney-Advisor 2:4,5	broad 28:20	40:1
alternate 2:2 16:3	2:6	broke 11:7 47:2	changes 7:15,16 37:2
amazing 57:3	audience 6:10	<b>budget</b> 40:10	38:14 47:16
ambiguous 18:3	audited 9:14	<b>buy-in</b> 39:10	charge 8:14 53:11
amended 5:3 21:22	August 7:3		charges 24:12 26:5
l	I	I	1

54:10.21 charitable 58:8 **charity** 58:10,12 **Chavt** 2:4 check 37:15 checklist 53:19,20 55:22 cheering 57:7 Chief 4:21 child 23:17 choice 58:12 **Chorus** 10:4 **Chuck** 2:6 **chunk** 54:4 circumstances 23:20 25:14 26:2,8 27:1 civilian 6:6 clarification 55:8,14 clarifies 55:12 clarify 54:4 clarifying 25:13 53:7 clarity 11:8 12:17 14:14 54:20 clause 29:4 clear 12:4 16:13 31:19 49:21 51:13 52:1.11 53:20 54:12 clearer 14:19 28:2 29:9 **closed** 59:3 closely 11:2 closer 58:5 **Code** 5:14 **Col** 2:2,8 **collect** 8:8 9:4 10:16 13:4 39:3 56:7 **collected** 52:22 54:5,9 54:15 55:20 56:13 **collecting** 5:19 55:16 collection 3:15 6:5 8:7 8:17 15:21,22 21:1 23:15 49:16 50:3 54:1 **Colonel** 4:3 6:12 19:20 19:20 31:7 43:14 44:4 46:10 47:22 49:5 52:18 56:5,5 57:13,16 58:15,20 come 15:14 53:4 comes 42:3 comfortable 40:7.9 commander 30:19 commander's 8:13 comment 6:11 7:18 18:9 22:10 25:12 37:9 37:12,17 41:10,10 44:12 **comments** 6:8,9,13,15 6:19 7:9 9:16,22 10:19 11:17 13:11

14:8 15:19 21:9 25:9 29:14 33:4 35:18,22 36:19 37:2 38:11 39:21 40:5 47:14 48:15 53:1 56:16 57:17 58:16,18 committed 44:14 45:3 46:4,20 47:6 48:9 **Committee** 1:2,10 4:13 5:12,22 10:1 11:18 12:6 15:19 20:10 35:18,22 36:18 41:14 52:15 55:18 Committee's 7:22 49:10 committees 6:2 49:9 51:7 **common** 35:9 complaint 25:18,18 26:11,13,15 27:2,3,10 28:3,12,15,17,21 29:5 29:8 complete 17:15,21 18:2 18:4 25:6 completed 25:4 completeness 50:20 51:4 completion 24:13 **comply** 16:19 components 42:16 comprehensive 16:1 34:11 concern 38:15 concerned 14:22 19:10 concerning 23:22 29:6 concludes 36:15 conduct 5:13 confused 10:10 54:22 confusing 10:19 confusion 11:13 consider 25:15 consideration 6:16 consistency 55:8 contain 10:14 12:14 13:2 18:8 contained 36:16 contains 7:5,7 content 10:15 13:3 36:20 contribution 58:8,13 convening 25:2 correct 15:9 counsel 24:21 course 8:11 12:10 court 27:13 30:2 35:16 47:17 court-martial 53:8 courts-martial 5:19

24:9.14 35:10 cover 36:17 covering 10:15 13:3 53:9 covers 53:8 created 4:22 criminal 5:20 6:5 23:21 23:21 25:5 26:9,9 27:6,10,11 28:12,13 29:6 criteria 5:18 8:5 17:5,7 **cue** 4:6 current 34:16 43:16 cute 41:13 D **D** 9:4 24:6 29:20 30:3,4 31:10 32:7,16 **DAC-** 5:10 10:6 13:1 43:19 52:22 **DAC-IPAD** 1:3 4:7,15 4:22 6:7.12 10:14 13:19 15:7 16:19 17:20 23:12 33:21 36:13 42:4 44:20 46:15 48:3 49:10 53:10.21 58:12 59:2 DAC-IPAD's 51:1 data 3:15 5:19 6:5 8:7,8 8:19 9:2.4.5.7.11.14 10:15 13:3,22 14:6 15:1,14,20,22 16:2 17:15,21,22 18:19,22 19:21 20:7 21:1,4,22 22:6 24:4 39:1,3,17 40:17 48:18 49:16,18 50:4,9 52:22 53:4,5,8 53:19,19 54:1 55:3,16 56:7 database 8:21 9:1,8 56:14 datasheet 56:8 day 57:11 Dean 57:19 decided 9:19 decides 10:16 13:4 decision 24:8,10 decisions 17:2 **decline** 55:18 declined 24:18 defense 1:1,2,3 4:12,14 4:16 5:1,2,5,6,16,18 6:1.4 24:21 defined 10:15 13:3 15:13 definition 18:1 definitions 35:8 **Delete** 22:7

deliberation 6:18 deliberations 3:13 5:13 demographic 24:4 demonstrate 44:14 45:3 46:3,19 47:6,10 47:11,13 48:8 demonstrates 39:5 department 1:1 40:19 40:19 Deputy 2:3 description 26:2,4,8 38:22 descriptive 53:13 design 18:7 designated 2:2 58:10 detail 18:16 details 29:20 develop 8:21 35:12 40:17 developed 8:5 devoted 41:17 devoting 40:9 die 29:18 different 11:6,6 30:7 digest 56:22 diminish 40:20 direct 6:11 27:4 directly 49:6 **Director** 2:2,3 6:12 disagree 39:12,14 40:22 41:1 disciplinary 8:13 24:11 25:7 **discipline** 42:6 43:22 44:22 46:16 48:5 discretion 6:14 discuss 16:1 discussed 11:7 12:2 17:16 57:22 discussion 7:22 9:16 14:8 22:10 discussions 53:18 disposition 24:8 ditch 29:18 document 8:17 9:10 16:22 51:17 56:17 document-based 49:16 documents 6:18 8:9,10 8:19 9:1,8 10:13 12:14 13:1 49:6 52:22 54:5,9,15 56:2 **DoD** 8:20 9:3 10:16 13:4 14:7 20:7 22:7 41:5 44:2,14 45:1,3,9 46:1,3,18,20 47:6 48:6,8 49:12,15,19 50:1,6 51:5 **DoD's** 52:12

DOF 4:4 doing 14:14 36:16 53:5 dozen 53:15 Dr 1:16 2:4,5 4:20 draft 8:3 drafted 36:20 drafting 7:8 15:18 drive 17:20 duration 25:4
E
<b>E</b> 9:7 24:8
easier 11:14 32:3 56:21
edit 28:1 38:14 50:16
52:16,17
edited 51:13,13 52:2
editor 2:5 12:20 14:12
edits 6:19 7:8,9,13 36:17 37:1 38:6
effect 41:14
effective 44:16 45:5
46:5,8,22 47:8 48:11
efficient 44:15 45:5
46:5,7,21 47:8 48:10
eight 34:11
either 20:17 22:20
electronic 8:21 9:8 35:4
35:16
element 55:19
elements 10:15 13:3
21:1 52:22 53:4,8,15
53:19 54:1 55:3 56:7 email 7:3,3
eminent 17:22
emphasize 15:20
enacted 5:15
enclosure 18:12,14
20:2,22 34:5 48:16
49:11 51:1,2,19 52:16
52:21 53:2 55:9 56:9
56:12
enclosures 7:6 49:5
51:17,18 56:16 encompass 28:20
enforcement 26:11,16
28:15 29:9
ensure 9:5,13 10:13
44:13 57:20
entered 9:7
entire 50:18 55:22
entirely 20:17 50:22,22
entities 14:7 20:8 22:7
entry 9:11
essential 41:21 42:5,6
43:22 44:1,21,22 46:16,17 48:4,5
<b>et</b> 34:12
everybody 4:10 20:10
, ,

40:18 examining 38:1 example 41:7 53:22 excerpt 51:2,3 52:10 excerpted 52:11 excerpts 48:19 excuse 47:16 existing 44:11 expedited 24:16 experience 51:16 expert 24:22 25:3 expertise 6:2 9:11 explain 31:16,17 34:13 explained 20:18,18 explaining 6:18 explanation 15:17 expressly 12:3 external 14:7 20:8 22:7 extraneous 20:20 extremely 56:20 eye 51:21

F F 24:15 factor 17:16 factors 15:7 16:14,19 17:20 18:6 25:22 fair 46:6,7,21 47:7 48:10 Falk 2:5 12:8,11,18,19 fatique 39:1 fault 32:15 federal 2:3 35:15 feedback 21:17 feeling 39:2 felt 12:1 38:19 field 39:2 figure 19:6 51:19 file 56:1 files 53:15 filing 35:16 final 5:13 48:2 financial 41:5 42:18 43:9 44:2,5 45:2,9,10 46:2,18 47:5 48:7 findings 48:17,19 first 30:14 37:13 43:21 49:14 54:4,21 Fiscal 5:2,15 fix 34:17 flip 41:13 flows 27:16 followed 57:14 following 8:6 23:15 follows 11:2 **footnote** 14:10,11,12 14:17 15:4 18:19,21 19:17 20:1,1,13,15,19

20:22 22:1,7 34:4,6 34:14 footnoting 18:12 Forces 1:3 4:14 5:8 forgive 32:21 formatting 49:4 forth 43:4 50:2 forward 49:9 50:7 four 16:14.19 17:4.20 fourth 17:16 FRIDAY 1:7 frustration 40:13 full 37:13 40:1 full-time 9:10 fully 38:17 53:21,22 funding 42:15 funeral 58:9 further 13:11 18:16 22:9 33:4 47:14 **FY17** 50:2 G G 24:18 **Garvin** 4:20 Gen 1:14,16 **gender** 24:5 56:10 General 41:9 57:13 General's 42:14 Gentile 1:15 getting 21:17 56:22 give 19:18 given 51:6 giving 23:20 26:8 27:1 27:10 28:12 29:5 ao-to 15:21 goal 16:15 17:4 41:21 gold 15:21 17:22 government 25:3 grateful 57:1 greatly 56:9 Grimm 1:15 11:9,9 13:8 16:14 17:11,18 18:13 19:2 22:11 23:4,4 26:1,18 27:4 29:10,16 30:22 31:12,16 32:5 32:11,18 33:2,16,16 36:6,6 41:8,8 42:11 42:14,20 45:15 46:6

47:9 51:15 52:13

group 53:5,9 56:8 58:13

guess 9:21 15:11,18

25:12 40:13 44:13

49:20 50:14 51:11

56:18,18

Grimm's 42:8

ground 38:21

group's 53:20

H 24:21 happened 26:4 happening 17:2,3 57:19 58:4 happy 9:18 19:5 39:19 49:4 hard 56:20 Harrison 57:20 hate 40:15 heading 54:14 hear 19:5 57:20 58:11 heard 6:13 hearing 15:3 23:9 35:21 37:4 38:20 40:5 52:14 helpful 26:19 56:20 **Hey** 34:2 hide 40:16,20 highlight 43:19 52:1 highlighted 50:1,15 52:6 highlighting 51:20 historical 9:5 home 58:9 Hon 1:14,17 Honorable 1:15 hurt 16:17 17:5 18:5 husband/wife 30:7 I. idea 16:4 identified 17:7 ill-defined 14:22 **implement** 8:5 45:18 46:3,19 47:5,12 48:7 50:10 implementation 41:6 implemented 23:14 Implementing 3:14 implied 11:22 30:10 important 37:12 39:10 41:10 51:19 improve 39:18 include 16:17 18:17 48:22 52:2 53:12 included 50:20 includes 6:8 including 24:5,9 26:10 26:15 28:14,16 51:8 incomplete 34:7,16 incorporated 7:13 independent 9:9 influence 50:7 information 23:16 56:11 57:21 initial 8:12 24:8 25:17 26:15 27:2,9 28:12 29:5 34:9,21

н

initiated 54:22 initiates 29:1 **inserted** 22:1 45:22 integral 16:15 intent 39:13 interesting 17:19 interference 21:6,10 37:20 40:11 interpreting 52:17 interred 58:1 intervals 9:14 Introduction 3:11 investigation 1:2 4:13 5:5 6:3 8:12 23:21,22 25:5 26:9,10 27:6,10 27:12 28:13,14 29:2,6 investigations 27:18 investigative 8:10 53:15 56:1 Investigator 2:4 investigators 25:19 involving 5:7 IPAD 10:7 13:2 43:20 53:1 IPAD's 5:11 Israel 2:2 issue 6:2.11 item 48:14 53:13 J James 1:16 2:9 4:20 Jane 2:9 Janice 2:4 January 5:21 Jen 14:21 25:12 33:12 36:3 57:6 Jenifer 4:20 Jennifer 1:15 15:6 **Jim** 9:17 11:20 13:6 23:7 25:11 29:11 33:10 35:19 36:9 37:11 38:6 45:16 53:3 **job** 43:4 JPP 48:20 49:12,20 50:8 JPPs 50:11 judge 11:9 13:8,15 16:14 17:11,18 18:13 19:2,16 22:11 23:4,5 25:2 26:1,18 27:4 29:10,16 30:22 31:12 31:16 32:5,11,18,21 33:2,16,18 36:4,6 41:8 42:8,11,14,20 43:1 45:15 46:6 47:9 51:15 52:13 56:18 **Judicial** 48:16 judiciary's 35:15

Julie 2:3 16:8 58:7 **July** 7:11 9:20 11:7 12:2 jump 12:8 jurisdiction 27:19 jurisdictions 8:18 justice 5:14 6:6 8:11,19 9:2,12 14:2,4,6 20:3,5 20:7 22:2,4,6 24:19 35:5 42:5 43:21 44:15 44:21 45:4 46:4,15,21 47:7 48:4,9,18 50:4 Κ Kathleen 4:19 keep 57:8 58:3,14 key 12:2 King 2:2 4:4,6,10 52:19 58:21 59:1 known 25:18 26:6,11 26:16 27:3,11 28:5,15 29:8 **Kramer** 4:20 L labeled 7:17 10:20 12:21 laid 15:1 38:16 language 12:11,13 25:14 27:17 28:10 30:1 31:2 37:3 42:2.8 45:19 49:22 52:6 Laughter 38:7 43:7 47:21 57:12,15 law 26:11,16 28:15 29:8 lead 27:5 leading 41:7 learn 39:7 leave 27:21 led 26:5 legal 8:9 30:21 legitimate 19:4 **Leo** 1:14 let's 46:10 letter 7:6,7,22 8:4 14:15 36:16 37:1,8,10 38:9 38:17 39:9 49:19,22 50:16,20,21 51:1,8 52:12 Liberty 1:10 light 50:11 line 37:14 list 53:7 listed 16:21 little 14:21 locate 9:1 long 1:15 13:16 14:20 14:21 15:11 17:19 19:2,5 20:11 22:12,22

26:20 27:7 33:12.12 36:3,3 38:13,16 39:19 52:1 54:18 57:5 58:2 Long's 25:12 look 18:15 54:1 56:6 looked 30:14 looking 31:13 39:11 53:10,14 lost 17:9 lot 38:20 51:16 56:7 Lt 2:8 М **M** 1:14 ma'am 6:22 14:10 15:10 21:8 29:16 36:14 40:4 46:13,14 maintain 44:7 maintaining 44:14 45:4 46:4,20 47:6 48:9 Maj 1:14 2:2,9,11 Major 4:4,6,9 52:19 58:21 59:1 making 16:15 Male 2:9 management 3:15 35:4 35:14,16 managing 5:19 35:5 mandate 5:4 37:8,14 mandating 8:18 Manual 35:10 Marcia 1:14 36:7 42:21 57:10 margin 7:17 Markey 4:20 Markowitz 4:21 Martha 1:11,13 10:18 16:12 Martinson 2:9 Mary 2:8 **Mason** 2:6 materials 7:2 56:21 **matter** 59:4 Mattis 42:3 MCIO 29:6 McKinley 4:21 mean 26:2,20,22 31:12 34:7 39:1 meaning 19:18,19 23:18 meant 32:22 meet 10:16 13:4 meeting 1:5 3:21 4:5,7 4:12 5:9,12 6:7,10,14 7:11 9:20 11:7 17:4 38:18 59:2 meetings 3:19 17:17 Meg 4:20

Meghan 1:17 2:4 7:1 14:9 23:2 30:17 33:13 33:22 34:2 36:8 43:11 45:14,20 47:1,15,22 53:3 member 24:1 29:7 37:9 member's 7:17 members 4:11,17,18 5:7 6:20 7:3,10,14,16 12:6,17 25:10 37:3 38:4,11 48:15 56:16 met 1:10 methods 9:13 MG 13:14 33:15 36:7 42:21 57:9 military 5:14,20 6:6 8:11,19 9:2,12 14:2,4 14:6 20:3,4,6 22:2,4,6 23:21,22 24:19,22 25:5 27:11,13,19 28:13,19 29:7 35:3,5 35:7,12,14 39:1 42:5 42:7 43:21 44:1,15,21 44:22 45:4 46:4,15,17 46:20 47:7 48:4.5.9 48:18 50:3 mine 47:19 minimum 18:7,17 21:1 minor 7:13 28:1 29:17 misconduct 5:7 misleading 34:17 missing 21:18 misunderstanding 15:15 modified 13:18 modify 18:22 modifying 11:13 morning 4:10 47:20 move 13:19 20:15 29:4 40:6 moved 47:19 moving 38:8 multiple 53:18 Ν name 7:17

name 7:17 narrative 36:18 38:10 National 5:2,15 nature 30:8 31:17 32:1 32:3,9,11,12,16,18,22 NDAA 50:2,11 ne 44:8 necessarily 16:21 Necessary 44:6 need 14:20 31:13 34:15 34:17 56:13 needs 18:3 new 50:1

newly 11:18 12:7,21 13:10 nine 4:17 non-substantive 52:17 normal 8:11 North 1:10 nos 10:4 note 14:21 34:16 38:3 notes 40:8 Number 40:15 numbered 11:15 13:10 numbering 10:21 0 o'clock 47:17 objection 13:13,14,15 13:16 22:22 23:1,2,5 23:7 33:9,14 36:3,5 36:10,12 objections 10:2 13:12 22:20 23:9 33:7,11,12 33:15.17.19 obviously 34:10 occupation 9:10 offenses 23:17 35:9 48:19 office 8:20 9:2 Officer 2:3 officially 4:8 59:3 onaoina 53:16 **open** 4:4,8 operating 35:13 opportunity 40:17 opposition 36:2 order 42:6 43:22 44:21 46:16 48:4 57:13 organization 8:20 9:3 23:22 26:10 27:12 28:14 organizations 14:6 20:7 22:6 35:6 original 11:4 originally 11:4,22 originated 24:3 ought 12:3 outcome 24:10 outside 40:19 overarching 44:16 oversight 39:4 overused 30:1 **Overview** 3:18 Р P-R-O-C-E-E-D-I-N-G-S 4:1 **p.m** 59:5 page 7:6,21 8:3 10:9 12:22 17:12 36:20,22

37:3,5,6,8 38:4,9,9,12 39:21,21,22 40:5,6 50:1 55:9 page-by-page 36:19 panel 25:21 48:17 panel's 14:3 20:4 22:3 panels 49:8 paragraph 17:13 37:6,7 37:13 40:1 43:16,16 parallel 12:12 31:2 part 5:15 11:4 37:7,14 50:15,15 53:13 56:13 PARTICIPANT 33:9 participate 24:19 participating 4:18 Paul 1:15 11:9 23:4 29:16 33:16 36:6 41:8 56:18 people 19:6 39:12,13 40:19 45:12 48:22 percent 40:10 period 6:8 49:1 periodic 14:3 20:4 22:3 34:20 pertaining 24:4 50:3 pertains 7:5 49:17 Peters 2:4 6:17,22 7:1 8:3 10:7,8,22 12:16 12:21 13:21 14:9,9 15:9,17 17:11 20:15 21:7.11.13.16.21 23:13 25:16 26:7 27:15,21 28:4,8,18 29:1 31:4,6,9,15,21 32:6,14,21 33:3 34:1 34:19 35:2 36:14,22 37:18,21 38:2,8 39:20 40:4 43:13 44:9,20 45:8,21 46:7,14 47:4 47:12 48:3,14 49:2,11 50:19 51:14 52:7,14 52:19 53:6 54:7,16,19 55:5,7,13,17 57:2 58:19 phase 55:1 phrase 54:11 **pick** 43:20 44:9 place 14:15 18:16 49:18 placed 14:11 plan 35:13 plans 5:22 please 6:11,17 21:20 point 12:2,11 17:20 19:4,4,8 24:19 34:22 42:15 43:6 51:22 56:12 points 52:3 portion 37:5 38:12

49:21 50:17 52:12 portions 37:10 possible 9:6 **posted** 5:10 58:14 practice 39:18 practices 3:13 6:5 8:7 11.3pre-decisional 50:12 preeminent 15:20 21:4 preferral 54:21 preferred 24:13 53:11 53:19 54:10,19 prepared 29:18 prescribe 55:19 present 1:12 2:7,12 4:17 presentation 49:3 presentations 56:20 presiding 1:11 pretty 16:13 previous 17:17 51:6 primary 14:2 16:9,10,12 20:3 21:2 22:2 probably 14:14 40:20 **problem** 18:13 procedural 8:19 procedures 35:9 41:17 proceed 52:9 Proceedings 48:16 process 7:9 8:11 9:12 15:18 24:20 processes 28:19 produced 8:10 13:22 15:14 18:20 19:1,21 21:22 product 40:13 professionals 9:9 project 15:21 projects 40:14 properly 17:3 propose 18:10 prosecution 1:3 4:13 5:56:3 prosecutors 38:21 provide 8:18 39:17 41:5 44:2,4 45:1,9,10 46:2 46:18 47:2,3,4 48:6 provided 7:2 35:6 49:19 53:22 **public** 1:5 3:19 4:5,7 6:7,8,9,13 7:11 58:18 59:2 pull 12:3 42:7 **pulling** 15:18 purpose 39:9 41:15 44:17 purposes 21:8 35:5 pursuant 13:22 18:20

19:22 21:22 put 18:21 19:13 26:13 30:20 31:7 51:4 57:21 putting 18:11 Q quarterly 9:4 question 29:17 49:3 53:6 R **R** 1:16 race 24:5 raise 29:19 raised 17:19 19:4 Randolph 1:10 rank 56:10 rationale 38:11 re- 37:22 re-did 18:19 read 10:11 12:16 13:1 20:9 21:7,14,16,19 27:9 28:7,8 31:10 32:16,16 46:10,12 47:22 reader 52:4 readiness 42:7 44:1 45:1 46:17 48:6 reading 7:20 14:16 32:6 44.18reads 8:4 10:12 13:22 23:14 32:7 35:3 reason 11:21 51:2,8 reasoning 12:4 reasons 52:5 received 6:9,20 7:10 11:3 52:4 recognizes 42:5 43:20 44:20 46:15 48:3 recommendation 6:1 8:4 9:16,18 10:2,5,9 10:10,12,14,20 11:1,5 11:8,12,19 12:1,7,22 13:2,10,18,21 14:13 14:16 17:13 18:11 19:21 20:16 21:21 22:10,18 23:11,13 25:8 29:14 33:5,6,20 34:1,3 35:2,18 36:1 36:12 40:2,2 49:17 recommendations 7:21 11:15 12:12 36:15 48:17,20 49:10,13,14 50:8,8,11 51:7 56:3 recommended 11:21 41:17 recommending 49:1 record 54:20 59:5

refer 35:8 reference 7:1 15:3 16:18 17:5,12 18:6 22:8,21 referenced 10:13 12:14 13.1references 20:22 25:17 34:20 referencing 15:4 referral 55:1 **referred** 54:6,15 referring 15:12,16 17:12 18:12,14 55:4 reflect 8:6 reflects 9:19 **reform** 44:13 45:3 regard 53:2 regarding 48:17 58:8 Reggie 1:17 23:5 33:18 36:4 43:1 regular 9:14 reinforce 39:10 related 6:3 11:3 relationship 24:6 29:20 29:22 30:5,11,15,18 30:21 31:1.10.18.22 32:1,4,8,9,13,17,19 33:1 relatively 51:17 relevant 49:21 50:16,17 51:12 52:2.11 reliable 17:15 53:20 remain 27:17 **remains** 50:12 removed 20:16 renumber 11:1 renumbered 11:19 12:7 40:3 renumbering 11:17 **repeat** 17:6 **report** 8:12,13,15,15 24:2,3 52:4 reporting 49:18 **reports** 48:20 representation 39:11 Representative 2:8,9,9 2:10,11request 4:4 6:9 24:17 25:1 requested 24:15,21 49:12 requests 6:12 58:18 require 14:16 23:15 42:8 required 14:4 20:5 22:4 34:21 35:10 requirements 10:16 13:4 50:2,12

requires 5:17 18:2 55:22 research 9:13 **resources** 41:16,18 42:11,19 43:9 44:2,5 45:2,9,10,18 46:1,2 46:18 47:5 48:7 respect 23:16 respective 35:4 respond 38:19 response 49:12,19 51:6 52:12 responsive 49:21 rest 50:21 51:21 57:10 restate 43:15 restricted 24:3 result 8:15 24:17 Ret 1:14.16 retain 35:3 review 6:4 14:3 20:3 22:3 24:14 34:9,22 53:13,16 55:21 56:8 57:1 reviewing 37:22 55:22 **reviews** 34:20 revisit 27:16 rise 23:20 26:9 27:1.10 28:12 29:5 **robust** 14:1,22 15:2,13 15:16 16:2 18:4 19:12 19:18 54:1 **Rodney** 4:21 **Rule** 24:9 rules 19:6 run 25:21 S **S** 1:13 satisfy 15:2 Saunders 2:5 saying 17:18 26:4 41:13,20 42:4 47:10 54:20,21 says 10:12 16:2 26:8 49:15 50:6 Schwenk 1:16 9:17,18 11:20,21 13:6,7 23:7 23:8 25:11,11,20 27:8 29:11,11 33:10,10 34:2 35:1,19,19 36:9 36:9 37:11,11 38:6 40:12 43:5,10 45:11 45:16,17 53:3,4 54:2 Schwenk's 41:10 science 9:13 scintillating 37:17 second 12:9 37:7 39:22 55:1 57:18

Secretary 4:16 5:1,4,17 6:1 42:3 select 56:1 self-references 11:11 sense 11:10 19:16 20:10 sent 49:9 sentence 43:21 44:8,11 46:1 sentencing 34:10 sentiment 41:1 separate 11:8 43:16 48:20 **September** 1:8 7:4 sequentially 11:15 series 11:14 serve 14:1 16:9,10,11 16:12 20:2 21:2 22:1 Service 2:8,9,9,10,11 services 5:20 35:3,7,12 35:15 session 6:18 set 5:18 50:2 sex 49:18 53:11 sexual 1:3 4:14 5:6,7 6:4 23:17 24:3.12 48:18 49:16 52:21 54:10.14 **sheet** 8:14 Shew 2:11 short 51:17 **shorter** 32:12 **shows** 48:22 similar 12:13 35:15 51:6 **simply** 41:13 Simultaneous 20:12 51:10 Simultaneously 41:3 sir 25:16 34:19 37:18 47:13 53:7 **Six** 4:18 six-7:5 slightly 11:6 small 30:9 social 9:12 **sole** 14:5 20:6 22:5 solve 19:7 somebody 41:12 someplace 20:14 **somewhat** 39:16 sorry 47:1 sort 7:18 15:21 16:18 18:22 21:1 30:10 49:20 53:21 54:5 55:1 sought 15:2 sounds 4:6 28:9 48:13 source 8:9 9:1,7 10:13

12:14 13:1 14:2.5 16:9,10,13 17:22 20:3 20:6 21:2,4 22:2,5 28:3,17 49:6 speaking 20:12 39:18 41:3 51:10 **specific** 18:16 19:18 specifically 7:14 55:19 **Spohn** 1:16 stack 51:18 staff 2:1,2,3 6:12 7:10 7:12 11:3 14:10 38:2 38:13 49:7 50:19 52:16 56:19 57:4,6 58:16 staff's 7:8 standard 15:22 18:1 19:12 standardized 8:9,22 49:15 56:2 standards 5:18 8:5 35:8 standpoint 25:21 start 42:2,4 starts 17:14 30:10 37:7 37:13 state 12:3 16:21 states 1:1 29:21 30:10 status 49:13 statute 34:21 Steven 2:2 6:13 storage 8:22 strangers 30:6,16 Street 1:10 subject 24:1 27:14,22 29:7 51:1 submitted 6:16 subordinate 30:18 substantive 7:15 9:22 35:9 successful 44:13 sufficient 16:9,16 20:2 21:2 41:16 42:9,18 44:4,12 45:2,9,10 46:2,18 47:4 48:7 sufficiently 14:1 16:16 suggest 7:19 33:6 36:16,18 47:9 suggested 19:16 37:1 38:13 40:8 suggestion 11:4,10 12:18 16:3 suggestions 28:10 52:9 53:1 Suite 1:10 summary 25:17 26:12 26:15 27:2,9 28:11 29:5support 41:6 42:9,9

10-0	
43:3	t
system 6:6 10:21 14:4	t
20:5 22:4 35:14,16	t
40:17 44:15 45:4 46:5	
46:21 47:7 48:10	t
49:16	t
systems 35:4	
	t
Т	t
taken 25:6 34:22 49:6	t
53:14	t
takes 51:21	
	-
talk 15:14 57:18	-
talking 27:18 34:5	ι
42:12 50:4 52:3	
Tasikas 2:10	
team 9:9,11	
technical 2:5 7:8,13	
12:20 14:12	u
teleconference 2:12	u
4:18	u
<b>Telephonic</b> 21:6,10	u
37:20 40:11	-
	u
tell 19:12 52:19	
term 15:13 19:11 40:15	u
Terri 2:5	U
tested 53:21	ι
testimony 38:20	U
thank 4:9 6:20 8:2	u
12:18 35:1 38:5 53:7	ι
54:2 56:19 57:6,8	ι
third 15:8	ι
thorough 17:15	u
thought 19:3 25:12	[
30:14,14 39:9 53:18	u
55:17	-
	U
thoughts 19:3	ļ
thousandths 40:9	ι
three 7:6	-
<b>Tie</b> 44:16	-
tinkering 49:7	v
today 4:12,17	
today's 5:9,12 6:10	v
Tokash 1:17 13:13 23:2	v
23:3 30:17,17 33:13	V
33:13 36:8,8 45:14,14	N
46:9 47:15,15	l v
top 12:22 37:6 55:9	
<b>Totally</b> 57:5	ľ
track 17:9	
tracked 7:15,18 37:1	Ι.
38:14	V
tracking 57:19 58:3	V
tracks 56:8	V
trained 9:9	V
transcribed 5:9	
transcript 5:10	
transfer 24:16,16	v
-, -	[ [
1	

transition 35:13 trial 8:16 ruly 44:15 45:5 46:5,21 47:7 48:10 ry 38:19 44:18 rying 27:15 39:17 51:18 52:1 urn 37:5 urning 39:21 wo 40:16 49:14 **ype** 54:5 U JCMJ 3:14 8:6 10:17 13:5 14:1,5 16:6 18:20 20:2,6 22:1,5 23:14,19 24:1 27:14 29:7 unanimously 10:6 underscored 19:8 understand 32:14 undulv 40:10 uniform 5:14,18 8:4 17:14,14 35:8,13 uniformly 10:14 13:2 unit 30:8 JNITED 1:1 unrestricted 24:2 up-to-date 9:6 USA 1:14 2:2.8 USAF 2:2,9 **USCG** 2:10 u**se** 18:5 30:1 34:18 40:18 49:15 useful 26:3 uses 35:7 USMC 1:16 2:11 **USN** 2:9 V vague 14:22 19:10 44:11 value 39:4 50:18 various 42:16 Vasili 2:10 Vergona 2:8 version 7:6 48:2 victim 23:17,17 24:5,15 24:18 29:21 30:5 31:2 31:11,18,22 32:4,9,10 32:13,17 33:3 victims 24:7 view 41:14 Virginia 1:11 vote 7:22 10:1 12:6 22:17 33:6 35:22 57:10 votes 36:1

voting 21:8 W W 1:15 waiting 58:11 Walton 1:17 13:15 23:5 23:6 33:18,18 36:4,4 43:1,1 wanted 15:19 56:19 wasn't 21:18 way 15:2,17 30:9 41:11 50:7 Wayne 2:11 ways 28:20 website 5:11 weigh 39:14 Weir 2:2 4:3 6:13 19:20 19:21 31:7 43:14 44:4 46:10 47:22 49:5 52:18 56:5,5 57:13,16 58:15,20 welcome 3:11 4:11 37:16 went 59:5 wife 58:10 wife's 57:22 willingness 39:6 winner 48:13 wish 44:2 wishes 58:1 wondering 15:12 word 19:18 37:15 58:5 words 16:1 47:3 work 14:11 19:6 42:20 55:10 56:20 working 7:2,7 53:5 56:8 works 29:12 31:5 worried 18:2 wouldn't 16:17 17:5 Wrap-up 3:18 written 5:10 6:15 wrong 41:20 Х Υ year 5:2,15 50:13 years 34:11 40:14 Ζ 0 1 **1.1** 10:21 104a 3:14 11:00 1:11 11:02 4:2

12 47:17 12:02 59:5 **120** 23:18 120b 23:18 **125** 23:18 140a 5:13,17 8:6 10:17 13:5 14:1 15:20 16:4 18:20 19:22 20:22 22:1 23:14 35:11 41:15 45:18 46:3,19 47:5,12 48:8 50:5,6 140a's 41:6 **146** 10:17 13:5 14:5 16:6 20:6,17 21:3 22:5 25:21 34:6,6,13 150 1:10 **16** 4:16 1a 10:9,12,20 2 **2**7:21 8:3 11:1,11,19 12:22 13:10.18 17:12 37:5,8,14 38:4 40:2 49:11 51:2 52:16 55:9 **2015** 5:3 2017 5:15 49:20 **2018** 1:8 2019 5:21 20th 7:11 3 **3** 10:9 12:22 13:21 18:12,14,19 19:21 20:1,2,22 21:21 22:10 34:5 40:2 52:21 55:9 56:9 **306** 24:9 30th 7:3 **32** 8:15 37 49:14 50:9 **38** 49:17 50:9 4 **4** 3:11 23:13 25:8 29:14 33:5,6,21 38:9 39:21 4a 25:13,14 27:9 5 **5** 14:11 20:13,16 34:1,3 34:4 35:2,18 36:1,12 39:21,22 40:5 **57** 3:19 59 3:21 6 6 3:16 40:6 6th 7:4

	1	l	I
<b>7</b> <b>7</b> 1:8			
<b>8</b> <b>875</b> 1:10			
<u> </u>			
<b>9th</b> 4:12			

## CERTIFICATE

This is to certify that the foregoing transcript

In the matter of: Public Meeting

Before: DAC IPAD

Date: 09-07-18

Place: Arlington, VA

was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate record of the proceedings.

near Lans &

Court Reporter

## **NEAL R. GROSS**

COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701

www.nealrgross.com

(202) 234-4433