DEFENSE ADVISORY COMMITTEE ON INVESTIGATION, PROSECUTION, AND DEFENSE OF SEXUAL ASSAULT IN THE ARMED FORCES (DAC-IPAD)

+ + + + +

33RD PUBLIC MEETING

WEDNESDAY FEBRUARY 21, 2024

+ + + + +

The Committee met via Video Teleconference, at 12:30 p.m. EST, Hon. Karla Smith, Chair, presiding.

PRESENT

Hon. Karla Smith, Chair MG (R) Marcia Anderson

Mr. William Cassara

Ms. Meg Garvin

Ms. Suzanne Goldberg

Hon. Paul Grimm

Mr. A.J. Kramer

Ms. Jennifer Gentile Long

Dr. Jenifer Markowitz

Ms. Jennifer O'Connor

BGen (R) James Schwenk

Dr. Cassia Spohn

Ms. Meghan Tokash

Hon. Reggie Walton

ALSO PRESENT

Mr. Dwight Sullivan, Designated Federal Official

DAC-IPAD STAFF

- Mr. Pete Yob, Executive Director
- Ms. Stacy Boggess, Senior Paralegal
- Ms. Theresa Gallagher, Attorney Advisor
- Ms. Nalini Gupta, Attorney Advisor
- Ms. Amanda Hagy, Senior Paralegal
- Mr. Michael Libretto, Attorney Advisor
- Ms. Marguerite McKinney, Management & Program Analyst
- Ms. Meghan Peters, Deputy Director
- Ms. Stayce Rozell, Senior Paralegal
- Ms. Terri Saunders, Attorney Advisor
- Ms. Eleanor Magers Vuono, Attorney Advisor

P-R-O-C-E-E-D-I-N-G-S

2 12:35 p.m.

MR. SULLIVAN: Good afternoon. I am

Dwight Sullivan. I am the Designated Federal

Officer of the Defense Advisory Committee on

Investigation, Prosecution, and Defense of Sexual

Assault in the Armed Forces, colloquially known

as the DAC-IPAD. This public meeting is now

open. Judge Smith.

CHAIR SMITH: Thank you.

MR. SULLIVAN: You have the comm.

CHAIR SMITH: Apologies everyone, I literally just stepped out of court. Thank you, Mr. Sullivan, and good afternoon.

I would like to welcome the members of the DAC-IPAD and everyone in attendance today for the 33rd Public Meeting of the Defense Advisory Committee on the Investigation, Prosecution, and Defense of Sexual Assault in the Armed Forces, or DAC-IPAD.

The DAC-IPAD was created by the Secretary of Defense in 2016 in accordance with

the National Defense Authorization Act for Fiscal Year 2015, as amended, for a 10-year term. Our mandate is to advise the Secretary of Defense on the Investigation, Prosecution, and Defense of allegations of Sexual Assault and other sexual misconduct involving members of the Armed Forces.

I would like to begin by acknowledging with gratitude the Military Justice experts from each of the military services' Criminal Law Divisions to generously serve as the DAC-IPAD service representatives, and who joined us for the meeting today welcome and thank you.

To summarize our agenda for this one hour virtual meeting, we will begin with the full Committee conducting deliberations on the draft 6th Annual Report and then vote on adopting this.

Next, professional staff will provide briefing on the plans for Committee members to take part in military installation site visits in the near future.

Finally, our staff will provide an overview of long-term plans for the studies and

reports that this Committee has voted to undertake.

Now for a few housekeeping items. To those joining by video via Zoom, I ask that you please mute your device's microphone when not speaking. If any technical difficulties should occur with the video, we will break for 10 minutes, move to a teleconference line and send the dial-in instructions by email.

Today's meeting is being recorded and transcribed, and the complete written transcript will be posted on the DAC-IPAD website.

Thank you all for being here today, and I will now turn the meeting over to the DAC-IPAD director, Mr. Pete Yob.

MR. YOB: Thank you, Chair Smith. I really appreciate that. Just two quick matters. I know we have an hour, so we are going to fly through my part really quickly.

One thing I want to put on the record is those who are present, I have visually viewed and can confirm that Major General Anderson is

here, Mr. Cassara, Ms. Garvin, Ms. Goldberg,

Judge Grimm, Mr. Kramer, Dr. Markowitz, Brigadier

General Schwenk, Chair Smith, Dr. Spohn, and Ms.

Tokash. Those are the members I have present.

Were there any members, Committee members, who I did not identify and if you can please speak up if that is the case?

Okay, hearing none, those are the members. We do have a quorum. For the record, that confirms that part of my talk.

The other part is just some happy
news. I want to just acknowledge that Meghan
Peters is no longer the acting director for DACIPAD -- I'm sorry Deputy Director -- she is now
the Deputy Director of DAC-IPAD. So
congratulations to her.

We're really thrilled. She's done a phenomenal job. She's going to continue doing a phenomenal job for you. You can't be in better hands. So, thank you, Meghan, for taking on this responsibility and for doing this. It is much appreciated.

And with that, I will throw it over it over to you to take the next part of this meeting.

MS. PETERS: All right. Thank you,

Pete. Good afternoon, members. I want to get us

started on the annual report today. That is the

top item of business. So if you can, please

reference the updated draft that was sent to you

all by email yesterday, January 20.

As a reminder, the initial draft of the DAC-IPAD Sixth Annual Report was sent out on February 5 for your review and comment.

Then what the staff did was take any edits and suggestions that you provided and updated the draft. That's what was sent to you yesterday. So that, the draft that was sent out most recently reflects your comments and suggestions and some staff edits that we've made since the 5th of February.

I am going to go through the text of the main body and highlight those comments and suggestions. They are flagged and track changes

in the draft report.

I will also make note of some other non-substantive parts of the report, like key appendices, and I have a note about the transmittal letter that will accompany the report as usual.

As we go through, if you have a question or a comment, please go ahead and raise your hand. But since we are on Zoom, there is a chance that I don't see all the boxes at once. If I don't see you, please speak up. The reason is that I don't think I can see all members at once. So we will use our Zoom etiquette to the extent possible and just please speak up if I happen to overlook you.

It's a mistake on my part that I can't see everybody or a non-intentional, you know, overlooking of somebody's need to speak. We want to make sure everybody gets their comments out today during deliberation.

All right. So with that, everyone has the draft with them. Just to give you a guick

overview, you will see the organization of the report is laid out in the table of contents that we really have a summary upfront of the report that you all published in the last calendar year. And then we follow up with a summary of the activities of each subcommittee and then a summary of your other activities, like Courts Martial observations and attendance at various training courses. And then finally, we have a preview of the Committee's activities planned for next year, that being 2024. And the highlights there is the offsite public meeting in March and, of course, your upcoming site visits.

Now the appendices, as I mentioned, just as a note, we didn't push those out. We usually don't push those out for part of our deliberations. You can see they are listed in the draft report.

And they contain a lot of the standard materials we typically put in there every year.

But you will notice in addition to the standard material that Appendix F we have the DAC-IPAD's

recommendation and the implementation chart. So that's referenced in the draft you all have.

And that is a reference to the implementation charts you all reviewed in December. And part of the plan we discussed back then was to take that magnificent compilation of recommendations and where they stand and the accomplishments based on those and wrap that up and roll that up into the annual report. And so the staff has done that, and I want to make note of that. You have already seen that document.

We will also include requests for information that were sent out over the last year, including our requests for Courts Martial documents that will support your future studies and case adjudication data for sexual assault cases that we hope as a staff we're working behind the scenes to sort of publish that. But at least the request for those cases, we can include that as an appendix in the report. Just a note on that.

So on to the report itself. We're

grateful for everyone's careful review and feedback. We got some really great comments and suggestions. And, again, please stop me as we go along if you want to add something along the way. If we are in the section of the report if you have a question or comment and you didn't get a chance to email it ahead of time, we will take that during this meeting now.

But the first note that we did receive pertains to Page 3. That's the executive summary. So you will see in track changes, there is a suggested edit to include one of the specific recommendation out of the 18 made in the last year and to highlight the specific recommendation and its quick adoption by the Secretary of Defense into policy. And that is the recommendation to establish uniform prosecution standards, which you all recommended in June of last year, was adopted in Appendix 2.1 of the manual for Courts Martial that same year.

So a member commented that we should not only summarize the number of recommendations,

1 but if we could specifically highlight that quick 2 turn of events that we recommended something and 3 it made it into policy. And so that edit has 4 been made here. 5 Are there any questions or comments about this addition to the executive summary? 6 7 Meghan, it's --MR. KRAMER: 8 MS. PETERS: Yes, Mr. Kramer? 9 MR. KRAMER: Yes, sorry. Should say 10 right at the end contained in the Department of 11 Justice Manual as opposed to the Justice Manual? Right. We continue to 12 MS. PETERS: 13 the United States Justice Manual. I think that 14 might be referenced in the footnotes. We'll make 15 sure it reads correctly there. 16 MR. KRAMER: Also, I think this is the 17 first mention of it. So it probably should say 18 Department of Justice Manual or something like 19 that. 20 Thank you. We'll make MS. PETERS: 21 that change. 22 Thanks. MR. KRAMER:

1 MS. PETERS: Any other comments or 2 questions? 3 MR. YOB: Meghan, I'm just going to 4 jump in for one second and note that Judge Walton 5 has joined us. Welcome, Judge Walton. Okay. Thanks, Pete. 6 MS. PETERS: All 7 We're going through the annual report. 8 just went over a change to the executive summary 9 on Page 3. I haven't heard any further comments 10 or questions. 11 I will move on to the next note that 12 we received in feedback is on the first page of 13 the main body. And that's going to be the 14 introduction, which starts on Page 10 of your 15 сору. 16 So on Page 10 of the draft report, you 17 will see that a footnote has been added to say 18 that the DAC-IPAD's term expires in February of 19 It was a suggested addition suggested by a 20 Member and the staff have made that edit. 21 there any comments or questions on that? 22 Hearing none, seeing none, I Okay.

will move on.

MR. YOB: Meghan, while you're moving
on, I just want to come on and say that Ms.

O'Connor has also joined us for the record.

Welcome, Ms. O'Connor.

MS. O'CONNOR: Hello. Sorry, I'm

MS. PETERS: All right. For those joining us, we're on the draft annual report that was emailed out on January 20. It is marked in track changes with the comments and changes suggested by Members over the last two weeks.

I would like you to turn your attention to Page 13 of the draft report. There are some suggested edits in this section which pertains to a summary of the report you published in June of last year on reforming pretrial procedures and prosecution standards.

We received a suggestion to include the new prosecution standard adopted in Appendix 2.1. And basically the excerpt from that appendix, that language was adopted verbatim from

late.

the DAC-IPAD policy recommendation. Previously, we had the text in a summary of your recommendation. But this edit would add in the corresponding policy changes and the relevant language from the appendix in the manual where your recommendation was implemented.

The other addition there, which again these edits begin on Page 13 and end on Page 14. So I will add to this that on Page 14, the other addition that goes along with this is to note another relevant policy development that occurred after your recommendation was issued. That is that the sufficiency of the evidence is a consideration that must be made in the referral process. That is a consideration now listed in the Rules for Court Martial at Rule for Court Martial 601.

So the Amendment to the Rules for Court Martial that are generally consistent with the standard for prosecution you all recommended makes it relevant to note that there was a subsequent change in the Rule for Court Martial.

So we've got a note about that in the body of the report.

Are there any questions or comments on that change? All right. And before we move on, I'm going to jump back to Page 13 because you will notice another edit in track changes is that one of the members just pointed out that when we were summarizing the recommendations on Page 13 on pretrial procedures, we described the recommendation to make an Article 32 no probable cause determination binding. And it was suggested that we remind the reader that recommendation came with the caveat that -- or with pointing out that the binding determination is without prejudice to the government to prefer charges anew.

So that was an important part of the recommendations we had omitted in the original draft. We have now added it in there per the members' suggestions. So I just wanted to make a note of that.

And that is really what we did on

Pages 13 and 14. And I will just volunteer if anyone has any questions or comments on this section report. Again, we are summarizing our previous standalone reports or anything up to this part of the annual report. I just want to make sure I don't miss anybody.

Okay. Hearing no questions or comments, I will go to Page 15. On Page 15, there is a summary of the Collateral Misconduct letter you issued last year. We've added a member's suggestions, a description of the safe to report policies that were implemented during your reporting period on collateral misconduct.

We also realized it would make sense to point out other relevant policy updates, that is the authority of special trial counsel over covered and related offenses. And so we wanted to mention both policy updates in the main body because both safe-to-report policy, affect reporting in the last round and in any future round, and around the handling of collateral misconduct and how that data is collected and

report is necessarily going to be affected by the new authorities of the Special Trial Counsel that went into effect in December of 2023.

Your Collateral Misconduct letter came out in September before the Special Trial Counsel authority officially went into effect. So we wanted to make note of these changes and any policy developments around the handling of Collateral Misconduct is something we will want to make note of in the future. I think the Committee will continue to monitor.

Does anyone have any questions about the nature of these updates? I think there is a track changes note. And I also just highlighted the new text in yellow to make sure that you all saw that that was new. That was all the members' suggestions. Some of that was a staff edit.

Any questions or comments? All right.

Hearing none, the next edit appears on Page 29.

On Page 29 of the draft report, at the very end of the Special Projects Subcommittee update, members suggested tweaking the language in that

paragraph to note that the subcommittee, Special Projects Subcommittee, has already gone to work on one of its projects approved in December. And that is to assess the DAC-IPAD's previous recommendation to amend Article 34 and whether to reissue that recommendation to Congress in light of recent policy developments where the elevated prosecution standard is now in the appendix of the manual and in the OSTIC business rule and referenced in the Rules for Court Martial.

So the subcommittee noted it would like -- I think I have it noted that this isn't just a future assessment. This assessment is already occurring at the subcommittee level. And I should note that the subcommittee's assessment of Article 34 and how to convey that to the Committee and to Congress isn't something -- if we have time today, we will just tee up that issue and sort of give you a quick update on the Article 34 recommendation that was made in 2020, why to issue it now, how and sort of the plan for that because that's sort of a quick issue that's

already in development.

I am going to turn it over to, I think, Meghan Tokash a little bit later in this meeting for an update on that subcommittee's plan with regard to that recommendation. All to say required, I think, a proper, like, corresponding update in the annual report to reflect work that's already been done by the subcommittee.

Any questions on the Page 29? Okay. The last note that I have is on Page 32, a final edit. This is a summary of the site visit plan.

And a suggestion was made to parenthetically describe some more specific topics, particular to the round table discussions regarding the Offices of Special Trial Counsel.

So that would be noting that some of the topics to be covered are the screening of cases, you know, the procedures by which cases were being deferred or selected for prosecution or alternate disposition and what are the standards that would apply to those assessments. So we sort of spelled out some of those specifics right here in

that paragraph.

Any comments or questions on that suggestion or that edit staff has made? All right. I don't hear any comments or questions. Any other topics or issues, questions about the annual report?

Okay. So that is -- we now have the main body, and we have your feedback. We've incorporated all of the edits.

And I just want to make a final note for your awareness that we usually draft -- we always have a transmittal letter that accompanies the report. When it goes to Congress, and the report is always published with that transmittal letter on top, and we thought that this year's transmittal letter would be a little bit longer, a little bit broader, just taking a different approach in line with the approach that we've taken in the body of the report.

Here we have highlighted the tremendous work done by the Committee in the last eight years. We have an appendix with an

1 implementation chart. We pushed out a lot of 2 recommendations in the last year. 3 So with a sort of more detailed, more 4 robust transmittal letter, we can sort of 5 emphasize those themes and those accomplishments. And so we're just -- again, it's not substantive. 6 7 It's all consistent with everything that's in the report. But the idea is to have a little bit 8 more meat in the transmittal letter when we send 9 10 the report to Congress. 11 And we want to thank Ms. Tokash and 12 our director for developing that approach. Again, it's not a substantive part of the report. 13 14 But I just want to make a note you will see 15 something a little different this go around. 16 All right. If there is no discussion 17 on the annual report, I believe I can turn it 18 over to our director and to our chair for a vote. 19 All right. I could take MR. YOB: 20 charge of that if you're okay, Chair Smith? 21 CHAIR SMITH: Yes. 22 MR. YOB: If there's no more

discussion and you're prepared to vote, I would ask that any member who -- we can do it this way, of the members present, are there any members who vote against going with the report as drafted with the changes that have been described by Ms. Peters for you? Anybody opposed to that, please raise your hand or vocalize that you are in opposition.

Hearing none, I am going to put down for the record that all the members who have been accounted for as present are in favor of and support the annual report as drafted with the changes that Ms. Peters has gone over during this meeting.

With that said, we have an annual report. Thank you very much. A lot of hard work went into that by a lot of you and by a lot of the staff members. So we're very pleased to have that going forward. And I am very proud of the way it looks and how it has shaped up so.

JUDGE GRIMM: Yeah, Mr. Yob, let me just back over -- I think all my colleagues will

echo is our thanks to the staff for once again displaying the substantial and terrific work that they do. And this is a big lift, and they did a great job as always.

CHAIR SMITH: I second that.

MR. YOB: Meghan, now back to you, and you can turn it over to the next topic.

MS. PETERS: Okay. Now that we've completed the annual report portion, I am going to turn it over to Terri Gallagher, who is going to talk to you about the plans for our 2024 site visit. Terri, over to you.

MS. GALLAGHER: Good afternoon, everyone. I want to take this opportunity to provide an overview and a status update on the upcoming site visit. I will cover the location and dates of the site visits, the structures of the roundtable, the roundtable participants and general topics. Please jump in with questions along the way.

First, the location you see on the shared screen. Those locations have all been

confirmed by the Services that they can support the DAC-IPAD site visits at these seven locations and dates between mid-March and late June.

The only exception is the Texas location for Cavazos is still working through logistics to see if they can support a site visit on those dates. It may be that we have to try to reschedule the Texas installation site visit.

These installations were chosen because they are large installations with a significant number of military justice practitioners that process a high volume of sexual misconduct cases. They are in close proximity to other service installations that have a similar volume and because of logistical feasibilities and efficiencies.

We just received confirmation this morning that the Coast Guard Military Justice practitioners and the CJIS investigative agents will be able to participate in the Norfolk, the Hawaii and the National Capitol Region site visits.

2.1

Are there any questions about the locations and dates?

Okay. Let me move on to structure.

The intent of the site visits is to have the

Committee members engage in small group

discussions with the roundtable participants.

Each site visit is projected to have at least

three participating Committee members. The

discussions are non-attributional and will not be

recorded.

So in addition to the Committee members and the participants being in their roundtable rooms, support staff will be present in the room to take notes and to ensure all of the topics of discussion are covered within the allotted time.

The Colorado site visit is different than the others. And that's because we anticipate having 13 Committee members attending the DAC-IPAD public meeting at the Air Force Academy, and 10 members participating in the Fort Carson site visit the day before the public

meeting, and 10 members participating at the Peterson Space Force base visit the day after the Public Meeting, and all 13 members participating in the roundtable sessions at the Air Force Academy.

Because of the number of Committee members attending, the members will be split into groups of three or four, and three simultaneous roundtable sessions will be held at the -- well, clearly at the same time. And this is going to allow the Committee members to engage with more stakeholders than at any other group of -- well, any other site visits.

It is possible that at a couple of the site visits, we will have enough members participating to break into two groups and hold two simultaneous roundtables. Although we are still working through the logistics to confirm with the Committee members their attendance at each location, before we set the roundtable agendas we do hope to reach out to the Service points of contact at the installations over the

next two weeks to try and provide an agenda. Any questions on that?

Okay. Let me go on to the roundtable participants and the talks. All of the site visits should include roundtables with special trial counsel, trial counsel, military defense counsel, victim's counsel, and the military criminal investigative organizations, and junior enlisted service members. If time permits, additional roundtables will be held with the senior enlisted members, commanders, the SARCs and BAs and the paralegals.

For the topics, unlike the process for presenters at the DAC-IPAD meeting, specific questions are not going to be provided in advance to the roundtable participants. The focus is on learning about the participant's experiences with the Military response to sexual misconduct rather than more of a policy perspective.

The staff and Dr. Bill Wells, our
Criminologist, are preparing some suggested
questions for the Committee to ensure information

is obtained somewhat uniformly at each location on core topics. The Committee will have an opportunity to review these in advance of the first site visit. Additionally, summarized minutes of the information obtained during the site visits will be prepared in a manner respecting the non-attributional nature of the discussion.

We anticipate providing a short update on the site visits at the June public meeting, and a longer session reporting on the site visits at the September public meeting after the site visits have concluded.

Topics of discussion will be focused on learning about the processing of sexual misconduct offenses, such as unwanted sexual contact offenses and sexual harassment.

Discussions may include topics involving the operations of the Office of Special Trial

Counsel, trial counsel involvement in sexual misconduct cases, reporting and processing of these cases, trust in the military justice

system, accountability and disposition options, including administration separation board, investigation and evidence collection, MRE 513, the psychotherapist-patient privilege issue, trial practices, retaliation, victim rights and services, training and the operations of the defense counsel, victims counsel and MCIOs.

Commander DeStefano asked if I could talk about what I mean by the roundtables as time permits. And the explanation for that is at a site visit, we only have one day there and three participating members. We are not going to have time for more than five or six roundtable sessions. And the focus is going to be on the primary Military Justice practitioners and junior enlisted members.

If the site visits extend into a second day or there is sufficient members present to divide into two groups, we will be able to hear from the additional participants, if that answers your question.

Are there any other questions on the

1 site visits, or Mike, do you have anything to 2 Mr. Cassara? say? MR. CASSARA: Hi, Theresa. 3 Real quick, I am signed up for Colorado. When is our 4 5 you need to know drop dead date on any of the other ones? 6 7 While I would love to go to Hawaii, I 8 don't see that happening, but San Diego looks 9 like a possibility/probability for me so.

MS. GALLAGHER: Yes. The sooner you can let me know that you are confirmed, the better we are. Because I do want to reach out as soon as possible to the specific location and the number of members attending will dictate how many roundtable sessions we can ask them to set up for us.

Hawaii, of course, will have all of the services participating. And that is a location that we hope to maybe have more than one roundtable session going on at a time, but it is still uncertain whether that can occur.

But the main one that I need

10

11

12

13

14

15

16

17

18

19

20

21

1 confirmation for, because there is really no room 2 for error on it, is the Korea-Okinawa site visit 3 because we have the country access documentation. MR. CASSARA: I am more looking toward 4 5 San Diego. I will let you know as soon as I can. MS. GALLAGHER: 6 Okay. That's 7 And are there any other questions? 8 I don't see any hands. We can stop 9 the shared screen. Okay. If there are no other 10 questions, I just want to really thank each of 11 the services for your incredible responsiveness 12 and support for the site visits and also really 13 thank the members for your responsiveness to all 14 my logistical requests and my requests for 15 confirmation of attendance and a note to please 16 get those into me. 17 With that, I'm going to turn it back 18 to Meghan. Thank you. 19 MS. PETERS: Thanks, Terri. All 20 Members, I would just like to take a few 21 minutes. I think in your email I called it a

strategic overview. But it's really the puzzle

of what we're going to do and how and when we're going to do it.

And it's a good problem to have that we have so many projects and good work laid out ahead of us. And I just wanted to highlight a few of the issues around that. So I have just two quick slides that kind of summarize the high points here.

What we're looking at is that the DAC-IPAD since December of last year when we identified new projects to undertake, and we had some already in the works, we have about 12 projects right now that we'd like to work on over the next two years.

Again, these were -- for the most part a lot of the projects were approved in December of 2023. We anticipate that these site visits are going to be a wealth of information about those projects and possibly be the foundation for new studies as well.

And I wanted to note that we right now don't have any statutory tasks from Congress

other than our annual reports.

But OGC has asked us to sort of on an ongoing basis look at appellate issues and, of course, evaluate the Offices of Special Trial

Looking ahead at the calendar, we have all of these projects and roughly nine quarterly meetings to accomplish them in plus any meetings we tack on in between. And, of course, the subcommittees are meeting in between all of that.

There is a question of whether the DAC-IPAD will be extended. And if it is, we certainly know that we have more than enough to keep us busy in the years ahead. So I think that's a question that remains to be seen. But nonetheless, let's think about how we are going to be accomplishing our goals by the current expiration of the DAC-IPAD's term in February of 2026.

With that, as a staff, I know we will be thinking heavily about that in our coming days. A few notes about what's upcoming this

year. And we've already talked about the site visits, but we know that we have site visits from March to June.

We have a public meeting in June back in the National Capitol Region. But I just want to remind everyone in September, we are going to be having a virtual meeting. That's the 17th and 18th of September.

And we anticipate that after collecting all of that information on site visits for three months, September, being virtual for some logistical and budgetary reasons, might also lend itself to the opportunity to collect your thoughts on site visits, conduct some deliberations about what you heard and what you want to do with that information.

The September meeting may be -- we'll have two more witness panels and more time for deliberation amongst yourselves and time to meet in subcommittee.

The next thing I will note that we will be doing as a staff is socializing some

dates for your quarterly meetings in 2025. Let's get those on the calendar as soon as possible for everybody's schedules.

And, again, not to overwhelm, but to try to take a lot and put it in a simple view.

What I think is reasonable is to look at this in terms of what we can do this year and what we can look to do next year. And these are just goals.

There are no hard deadlines other than our annual report in March of each year. There are a lot of great issues here.

And I would say that we could aim to publish multiple reports in the coming year if we, after the annual report goes out, if we work on a few of the issues identified by the Policy Subcommittee and the Special Projects
Subcommittee, I think we can see at least a letter on Article 34 amendments coming out potentially sooner rather than later.

It is possible we could get two reports out on the Article 6b and MRE 513 topics that you will be hearing about in the coming

months.

We know that the data collection
machine and analysis machine is ongoing with our
staff as it regards demographics of panel
selection. And we anticipate that information
will be available to you between March and June
probably at the very latest ready for publication
or your review and deliberation, I should say, in
June.

So that is an Article 34 letter, panel selections, Article 6b, 513 topics that we could possibly roll-up and I would tack on to that Article 140 also. That is something that the staff has done a lot of research on. We can present that to you. And the subcommittee sort of has a plan for pulling all that together for you in an efficient and effective way.

So that is a lot to accomplish this year. I think it's all doable. And it still leaves plenty to do next year as well. So we have another annual report. So more fascinating topics. And with another year of the special

trial counsel programs in effect, there will probably be some evaluations and some commentary you will want to make in 2025 on that topic. And we have other ongoing issues and sort of larger projects that we would hope to wrap up in 2025 at least by the end of that calendar year.

So that's where I would pin our respective projects. And I put an asterisk next to site visits because that's not a subcommittee project. That's a project for all of us. And I think that will yield us, again, potentially more issues to study so we could fill in these lists a bit more.

But that's a picture of what we are looking at as a staff. And I know we will take this back to your subcommittees and come up with plans for these projects that suit your schedules. But that's what we see as a way to move forward.

And if there is any questions on that, go ahead. Again, I'm just trying to hit broad brush strokes, this is what we have on our plate.

MS. GOLDBERG: Hi. It's Suzanne Goldberg. Can I jump with a quick question?

MS. PETERS: You may.

MS. GOLDEBERG: First of all, thank you. And second, it is only the staff that makes all of our ambitions possible. Thank you for that, too.

Is now the right time to flag issues that aren't already on that already long list or is that better done in some future meeting?

MS. PETERS: I would say the sooner the better so absolutely.

MS. GOLDBERG: And I apologize if I missed it. I know we have talked periodically about restorative practices or other forms of resolution of allegations, nonpunitive or otherwise forms of resolution of allegations.

And I know that has been in the mix. And I think I remember even seeing it in the annual report as something on our list to look at going forward so wanted to raise the possibility of that getting back on this list.

MS. PETERS: Oh, absolutely. No, it's in the annual report, and it is another topic. I know reports have been issued, and I'm not sure what sort of whether this is going to take the form of its own independent report to study or a follow-up letter, but absolutely that's on the list. Thank you.

MS. GOLDBERG: Great. Thank you.

MS. PETERS: All right. I don't see any other questions or comments. Again, that's just our big-picture planning material. And I want to take a moment. We have a few minutes left.

One of the topics is the Special Projects Subcommittee put on that list was the proposed, you know, relook at Article 34 and your 2020 recommendation to elevate the referral standard of the statute. So that topic is something that, again, the Special Projects Subcommittee has begun work on. And I would like to turn it over to Ms. Tokash right now just to talk about that work and what the near-term plans

are.

MS. TOKASH: Thanks, Meghan Peters.

This is Meghan Tokash for the record. And I just wanted to take a moment to explain what the Special Projects Subcommittee proposal to the DAC-IPAD is with respect to Article 134. That is a letter to Congress about the DAC-IPAD's previous October 2020 recommendation to amend Article 34, Uniform Code of Military Justice with proposed statutory language. So that is a letter to Congress with a leg prop attached to it.

So if you recall last December, it's about three months ago at the public meeting we voted to approve this Special Projects

Subcommittee initiative. And we, as a subcommittee, feel that the time is right to send this letter to Congress now for several reasons.

First is the DOD has changed its policy to require uniform prosecution standards and sufficient evidence before referring a case to a general Court Martial.

So that is the Secretary of Defense

took the DAC-IPAD's recommendation to amend

Appendix 2.1 of the Manual for Courts Martial and
change the referral standard to require evidence
sufficient to obtain and sustain a conviction.

So that was the first thing that happened.

Even before that happened, the Services OSTIC, what they call business rules, all contained that same standard. That happened as early as June of last year. And that was around the same time that we were issuing our standalone report regarding uniform prosecution standards.

Then in addition, the President amended Rules of Courts Martial 601 with the requirement to consider the sufficiency of the evidence before referral.

So given all of these things, we, that is the Special Projects Subcommittee, believe that the time is right to align the DAC-IPAD's, you know, maybe fortuitous recommendation back in 2020 to amend Article 34 with those new standards that are actually happening in practice right

now.

So the Special Projects Subcommittee drafted a two page letter. We also have a leg prop to amend Article 34. And we will have the opportunity to deliberate and vote on this at the March Public Meeting in Colorado Springs.

So to prepare everyone for the vote, this is what we propose. First, this afternoon the staff is going to email you the draft of our two-page letter and the legislative proposal.

Next, you will have the opportunity to suggest edits to the staff before the read-aheads for the March public meeting are sent to you.

And that deadline is February 27. You can email any edits to Eleanor Vuono.

Next at the administrative session, day one of the meeting in Colorado Springs, the staff will present the draft letter again with any suggested edits highlighted for you.

And then finally, at the public session of the DAC-IPAD, we will deliberate and vote on the letter to Congress and the proposed

language for Article 34.

So we hope that this approach will allow everyone to review the letter before the meeting, and we can identify any issues ahead of the administrative session for a vote. And my personal hope, and I think this is possible, is that we could even attach any approved letter and legislative proposal as an appendix to our annual report.

I feel strongly about that because as we know, the legislative cycle has already started this year. And I think it would be most helpful for Congress to get this recommendation sooner rather than later if we have any hope of potential impact on this year's NDAA. So with that, I pass it back to Meghan Peters and thank you all for your time.

MS. PETERS: All right. Thank you,
Ms. Tokash. So nothing better than to get
started on that list right away. We will be
sending that out this afternoon. And that's
going to be a standalone item. Your other

materials for March will be coming separately next week.

As to the annual report that you just voted on and approved, we will look to like make note of any progress. I think the staff plan is to publish and finalize the annual report and to make sure that any items you approve in March go out as a standalone item as planned. But we will work to dovetail these two products as best we can, as much as is feasible, with the annual report going out in March and us having the public meeting your deliberations in March as well. But we've noted your priority there.

So we'll work on that. I think it will be a bit of a challenge with the annual report, but a standalone item, we will absolutely push out whenever you all have it ready.

So those are my comments on the procedure for the 34. And I want to, I think, turn it back over to the director or to the chair for closing comments. I have no further items.

But thank you all.

1 Thank you, Meghan. MR. YOB: 2 go first, and then we'll go to the chair and then 3 to Mr. Sullivan to close us out. Real quick, two quick comments. 4 Ms. 5 Long, I know that you came onboard with us during the meeting. Would you like me to put you on the 6 7 record as voting in favor of the annual report as edited or would you like to abstain or vote no? 8 9 I would ask for your comment on that. 10 MS. LONG: You know, based on the fact 11 that I wasn't here for this, I would just abstain 12 for now unless my vote is needed. And I 13 sincerely apologize for the late notification. 14 We had a meeting added today that went over that 15 I could not get out of. 16 MR. YOB: No worries, Ms. Long. 17 we will put you down as an abstention on this 18 And we have plenty of votes to go forward. 19 MS. LONG: Thank you. 20 MR. YOB: But thank you very much. 21 The second thing is real quick just I think there 22 is about four of you who haven't for Colorado

1 confirmed your hotel reservation. So we'll just 2 ask you to go back and -- you have until Friday. We've reserved a block of rooms. We'd like to 3 4 all stay in the same hotel for transportation and 5 et cetera. So if you haven't got that for some 6 7 reason, let us know, and we'll re-send you the information. But we would ask you if you are 8 9 going to Colorado to confirm by Friday your hotel 10 registration. 11 MS. O'CONNOR: Could you please let us know which of us have not done that? 12 13 We will put out an MR. YOB: Yes. 14 email to those four people directly as soon as 15 the meeting is over and ask you to follow up. 16 CHAIR SMITH: I just outed myself. 17 This is Chair Smith. I haven't done it. 18 MS. LONG: I haven't done it either. 19 It's Jennifer Long. 20 CHAIR SMITH: We're in good company. 21 Mine apparently was in my junk mail, so there you 22 have it.

1 MR. YOB: We're not pointing any 2 fingers. But you have until Friday so there's 3 still time. 4 BGEN (R) SCHWENK: Is it true -- hey, 5 Pete, is it true that you're staying at the 6 Broadmoor? 7 MR. YOB: Yes, I am. 8 BGEN (R) SCHWENK: Yeah, I thought so. 9 MR. YOB: It's palatial so I'm taking 10 that one. 11 Okay. With that, I'm going to turn it 12 over to Chair Smith who can then turn it over to 13 Mr. Sullivan. 14 CHAIR SMITH: All right. Thank you, 15 everyone. Good to see everyone today. Thank you 16 to the staff for yet again doing a fabulous job on behalf of the DAC-IPAD. We really appreciate 17 18 it. Clearly this report would not be done 19 without you. So with that, I will turn it over 20 to Mr. Sullivan. 21 MR. SULLIVAN: This public meeting of 22 the DAC-IPAD is now closed.

```
1
                     (Whereupon, the above-entitled matter
 2
        went off the record at 1:24 p.m.)
 3
 4
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
```

A.J 1:16 able 25:20 30:19 above-entitled 49:1 absolutely 39:12 40:1,6 45:16 abstain 46:8.11 abstention 46:17 **Academy** 26:21 27:5 access 32:3 accompanies 21:12 accompany 8:5 accomplish 34:8 37:18 accomplishing 34:17 accomplishments 10:8 22:5 accountability 30:1 accounted 23:11 acknowledge 6:12 acknowledging 4:7 Act 4:1 acting 6:13 **activities** 9:6,7,10 add 11:4 15:3,9 added 13:17 16:19 17:10 46:14 addition 9:21 12:6 13:19 15:7,10 26:11 42:13 additional 28:10 30:20 Additionally 29:4 adjudication 10:16 administration 30:2 administrative 43:16 44:5 adopted 11:19 14:20,22 adopting 4:16 adoption 11:15 advance 28:15 29:3 advise 4:3 **Advisor** 2:4,5,6,8,9 **Advisory** 1:1 3:5,17 afternoon 3:3.14 7:5 24:13 43:8 44:21 agenda 4:13 28:1 agendas 27:21 agents 25:19 ago 41:13 ahead 8:8 11:7 33:5 34:6,14 38:21 44:4 aim 36:12 Air 26:20 27:4 align 42:19 allegations 4:5 39:16 39:17 allotted 26:16

Amanda 2:5 ambitions 39:6 amend 19:5 41:8 42:1 42:21 43:4 amended 4:2 42:14 Amendment 15:18 amendments 36:18 analysis 37:3 Analyst 2:7 **Anderson** 1:13 5:22 anew 16:16 annual 4:16 7:6,11 10:9 13:7 14:9 17:5 20:7 21:6 22:17 23:12,15 24:9 34:1 36:9,14 37:21 39:19 40:2 44:8 45:3,6,10,15 46:7 **answers** 30:21 anticipate 26:19 29:9 33:17 35:9 37:5 anybody 17:6 23:6 Apologies 3:12 apologize 39:13 46:13 apparently 47:21 **appears** 18:19 appellate 34:3 appendices 8:4 9:14 appendix 9:22 10:20 11:19 14:20,22 15:5 19:8 21:22 42:2 44:8 apply 20:21 appreciate 5:17 48:17 appreciated 6:22 approach 21:18,18 22:12 44:2 approve 41:14 45:7 **approved** 19:3 33:16 44:7 45:4 **Armed** 1:2 3:7,19 4:6 **Article** 16:10 19:5,16,20 36:18,21 37:10,11,13 40:16 41:6,9 42:21 43:4 44:1 asked 30:8 34:2 assault 1:1 3:7,19 4:5 10:16 **assess** 19:4 **assessment** 19:13,13 19:15 assessments 20:21 asterisk 38:8 attach 44:7 attached 41:11 attendance 3:16 9:8 27:19 32:15 attending 26:19 27:7 31:14

attention 14:14

Attorney 2:4,5,6,8,9 authorities 18:2 authority 17:16 18:6 Authorization 4:1 available 37:6 awareness 21:11

В back 10:5 16:5 23:22 24:6 32:17 35:4 38:16 39:22 42:20 44:16 45:20 47:2 **BAs** 28:12 **base** 27:2 based 10:8 46:10 basically 14:21 **basis** 34:3 begun 40:20 **behalf** 48:17 believe 22:17 42:18 **best** 45:9 better 6:19 31:12 39:10 39:12 44:19 **BGen** 1:18 48:4,8 **big** 24:3 big-picture 40:11 **Bill** 28:20 **binding** 16:11,14 bit 20:3 21:16,17 22:8 38:13 45:15 **block** 47:3 **board** 30:2 **body** 7:21 13:13 16:1 17:18 21:8,19 Boggess 2:4 **boxes** 8:10 break 5:7 27:16 briefing 4:18 **Brigadier** 6:2 broad 38:21 broader 21:17 **Broadmoor** 48:6 brush 38:22 budgetary 35:12 business 7:7 19:9 42:7 **busy** 34:14

C
calendar 9:4 34:6 36:2 38:6
call 42:7
called 32:21
Capitol 25:21 35:5
careful 11:1
Carson 26:22
case 6:7 10:16 41:20
cases 10:17,19 20:17
20:18 25:13 29:21,22

Cassara 1:14 6:1 31:2.3 32:4 **Cassia** 1:18 cause 16:11 Cavazos 25:5 caveat 16:13 certainly 34:13 cetera 47:5 chair 1:11,13 3:10,12 5:16 6:3 22:18,20,21 24:5 45:20 46:2 47:16 47:17,20 48:12,14 challenge 45:15 **chance** 8:10 11:7 **change** 12:21 13:8 15:22 16:4 42:3 changed 41:18 changes 7:22 11:11 14:11,11 15:4 16:6 18:7,14 23:5,13 charge 22:20 **charges** 16:16 chart 10:1 22:1 charts 10:4 chosen 25:9 **CJIS** 25:19 **clearly** 27:10 48:18 close 25:13 46:3 **closed** 48:22 closing 45:21 Coast 25:18 Code 41:9 **collateral** 17:9,13,21 18:4.9 colleagues 23:22 collect 35:13 collected 17:22 collecting 35:10 **collection** 30:3 37:2 colloquially 3:7 Colorado 26:17 31:4 43:6,17 46:22 47:9 come 14:3 38:16 coming 34:21 36:13,18 36:22 45:1 comm 3:11 Commander 30:8 commanders 28:11 comment 7:12 8:8 11:6 46:9 commentary 38:2 commented 11:21 comments 7:17,21 8:19 11:2 12:5 13:1,9,21 14:11 16:3 17:2,8 18:18 21:2,4 40:10 45:18,21 46:4 Committee 1:1,10 3:5

allow 27:11 44:3

alternate 20:19

3:18 4:15.18 5:1 6:5 18:11 19:17 21:21 26:5,8,11,19 27:6,11 27:19 28:22 29:2 Committee's 9:10 company 47:20 compilation 10:6 complete 5:11 completed 24:9 concluded 29:13 **conduct** 35:14 conducting 4:15 confirm 5:22 27:18 47:9 confirmation 25:17 32:1,15 confirmed 25:1 31:11 47:1 confirms 6:10 congratulations 6:16 **Congress** 19:6,17 21:13 22:10 33:22 41:7,11,17 43:22 44:13 consider 42:15 consideration 15:14.15 consistent 15:19 22:7 contact 27:22 29:17 contain 9:19 contained 12:10 42:8 contents 9:2 **continue** 6:18 12:12 18:11 **convey** 19:16 conviction 42:4 **copy** 13:15 core 29:2 correctly 12:15 corresponding 15:4 counsel 17:16 18:2.5 20:15 28:6,6,7,7 29:20,20 30:7,7 34:5 38:1 country 32:3 **couple** 27:14 course 9:13 31:17 34:4 34:9 courses 9:9 court 3:13 15:16.16.19 15:22 19:10 41:21 Courts 9:7 10:14 11:20 42:2.14 cover 24:16 covered 17:17 20:17 26:15 created 3:21

current 34:17 **cycle** 44:11

D

DAC- 5:14 6:13 33:9 **DAC-IPAD** 1:2 2:3 3:8 3:16,20,21 4:10 5:12 6:15 7:11 15:1 25:2 26:20 28:14 34:12 41:6 43:21 48:17,22 **DAC-IPAD's** 9:22 13:18 19:4 34:18 41:7 42:1 42:19 data 10:16 17:22 37:2 **date** 31:5 dates 24:17 25:3,7 26:2 36:1 day 26:22 27:2 30:11,18 43:17 days 34:22 dead 31:5 deadline 43:14 deadlines 36:9 **December** 10:5 18:3 19:3 33:10,16 41:12 defense 1:1,1 3:5,6,17 3:19,22 4:1,3,4 11:16 28:6 30:7 41:22 deferred 20:19 deliberate 43:5.21 deliberation 8:20 35:19 37.8 deliberations 4:15 9:17 35:15 45:12 demographics 37:4 **Department** 12:10,18 **Deputy** 2:7 6:14,15 describe 20:13 **described** 16:9 23:5 description 17:11 Designated 2:1 3:4 DeStefano 30:8 detailed 22:3 determination 16:11,14 developing 22:12 development 15:11 20:1 developments 18:8 19:7 device's 5:5 dial-in 5:9 dictate 31:14 **Diego** 31:8 32:5 different 21:17 22:15 26:17

difficulties 5:6

directly 47:14

director 2:3,7 5:15 6:13

6:14,15 22:12,18 45:20 discussed 10:5 discussion 22:16 23:1 26:15 29:8,14 discussions 20:14 26:6 26:9 29:18 displaying 24:2 **disposition** 20:20 30:1 divide 30:19 Divisions 4:10 **doable** 37:19 document 10:11 documentation 32:3 documents 10:15 **DOD** 41:18 doing 6:18,21 35:22 48:16 dovetail 45:9 **Dr** 1:17,18 6:2,3 28:20 **draft** 4:15 7:8,10,15,16 8:1,22 9:18 10:2 13:16 14:9,14 16:19 18:20 21:11 43:9,18 drafted 23:4,12 43:3 drop 31:5 **Dwight** 2:1 3:4

Ε

early 42:9 echo 24:1 edit 11:12 12:3 13:20 15:3 16:6 18:17,19 20:11 21:3 edited 46:8 **edits** 7:14,18 14:15 15:8 21:9 43:12,15,19 effect 18:3,6 38:1 effective 17:19 37:17 efficiencies 25:16 efficient 37:17 eight 21:22 **either** 47:18 **Eleanor** 2:9 43:15 elevate 40:17 elevated 19:7 email 5:9 7:9 11:7 32:21 43:9,14 47:14 emailed 14:10 emphasize 22:5 engage 26:5 27:11 **enlisted** 28:9,11 30:16 **ensure** 26:14 28:22 error 32:2 **EST** 1:10 establish 11:17 **et** 47:5

evaluate 34:4 evaluations 38:2 events 12:2 **everybody** 8:17,19 everybody's 36:3 everyone's 11:1 **evidence** 15:13 30:3 41:20 42:3,16 exception 25:4 excerpt 14:21 **executive** 2:3 11:10 12:6 13:8 experiences 28:17 experts 4:8 expiration 34:18 **expires** 13:18 explain 41:4 explanation 30:10 **extend** 30:17 extended 34:12 extent 8:14

F **F** 9:22 fabulous 32:7 48:16 fact 46:10 fascinating 37:21 favor 23:11 46:7 feasibilities 25:16 feasible 45:10 **February** 1:7 7:12,19 13:18 34:18 43:14 Federal 2:1 3:4 feedback 11:2 13:12 21:8 **feel** 41:16 44:10 fill 38:12 final 20:10 21:10 finalize 45:6 finally 4:21 9:9 43:20 fingers 48:2 first 11:9 12:17 13:12 24:21 29:4 39:4 41:18 42:5 43:8 46:2 Fiscal 4:1 five 30:13 flag 39:8 flagged 7:22 fly 5:18 focus 28:16 30:14 **focused** 29:14 **follow** 9:5 47:15 follow-up 40:6 footnote 13:17 footnotes 12:14 Force 26:20 27:2,4

etiquette 8:13

criminal 4:9 28:8

Criminologist 28:21

Forces 1:2 3:7,19 4:6

form 40:5

forms 39:15.17 hands 6:20 32:8 intent 26:4 18:22 41:10 44:1 Fort 26:21 happen 8:15 introduction 13:14 large 25:10 fortuitous 42:20 happened 42:5,6,8 investigation 1:1 3:6,18 larger 38:4 forward 23:19 38:19 happening 31:8 42:22 4:4 30:3 late 14:7 25:3 46:13 39:20 46:18 happy 6:11 investigative 25:19 latest 37:7 foundation 33:19 harassment 29:17 28:8 **Law** 4:9 four 27:8 46:22 47:14 hard 23:16 36:9 involvement 29:20 learning 28:17 29:15 leaves 37:20 Friday 47:2,9 48:2 Hawaii 25:21 31:7,17 involving 4:6 29:18 full 4:14 hear 21:4 30:20 IPAD 5:15 6:14 33:10 left 40:13 further 13:9 45:21 heard 13:9 35:15 issue 19:19,21,22 30:4 leg 41:11 43:3 future 4:20 10:15 17:20 issued 15:12 17:10 **legislative** 43:10 44:8 hearing 6:8 13:22 17:7 18:10 19:13 39:10 18:19 23:9 36:22 40:3 44:11 heavily 34:21 issues 21:5 33:6 34:3 lend 35:13 G held 27:9 28:10 36:11,15 38:4,12 39:8 let's 34:16 36:1 letter 8:5 17:10 18:4 Gallagher 2:4 24:10,13 **Hello** 14:6 44:4 helpful 44:13 **issuing** 42:10 21:12,15,16 22:4,9 31:10 32:6 item 7:7 44:22 45:8,16 **Garvin** 1:14 6:1 **hey** 48:4 36:18 37:10 40:6 41:7 general 5:22 6:3 24:19 items 5:3 45:7,21 Hi 31:3 39:1 41:10,17 43:3,10,18 41:21 high 25:12 33:7 43:22 44:3,7 highlight 7:21 11:14 generally 15:19 **level** 19:14 generously 4:10 12:1 33:5 **James** 1:18 Libretto 2:6 highlighted 18:14 **January** 7:9 14:10 lift 24:3 Gentile 1:16 getting 39:21 21:20 43:19 Jenifer 1:17 **light** 19:6 give 8:22 19:19 highlights 9:11 **Jennifer** 1:16,17 47:19 line 5:8 21:18 hit 38:21 **iob** 6:18,19 24:4 48:16 given 42:17 list 39:9,20,22 40:7,15 go 7:20 8:7,8 11:3 17:8 hold 27:16 joined 4:11 13:5 14:4 44:20 22:15 28:3 31:7 38:21 **Hon** 1:10,13,15,19 joining 5:4 14:9 listed 9:17 15:15 45:7 46:2,2,18 47:2 hope 10:17 27:21 31:19 **Judge** 3:9 6:2 13:4,5 lists 38:12 38:5 44:2,6,14 literally 3:13 **goals** 34:17 36:8 23:21 goes 15:10 21:13 36:14 **hotel** 47:1,4,9 iump 13:4 16:5 24:19 little 20:3 21:16,17 22:8 going 5:18 6:18 7:20 hour 4:14 5:18 39:2 22:15 June 11:19 14:17 25:3 13:3,7,13 16:5 18:1 housekeeping 5:3 location 24:16.21 25:5 20:2 23:4,9,19 24:9 29:10 35:3,4 37:6,9 27:20 29:1 31:13,19 24:10 27:10 28:15 42:9 locations 24:22 25:2 junior 28:8 30:15 30:12,14 31:20 32:17 idea 22:8 26:2 33:1,2,18 34:16 35:6 identified 33:11 36:15 junk 47:21 logistical 25:15 32:14 39:20 40:4 43:9 44:22 identify 6:6 44:4 justice 4:8 12:11,11,13 35:12 45:11 47:9 48:11 **impact** 44:15 12:18 25:11,18 29:22 **logistics** 25:6 27:18 Goldberg 1:15 6:1 39:1 implementation 10:1,4 30:15 41:9 long 1:16 39:9 46:5,10 39:2,13 40:8 22:1 46:16,19 47:18,19 K **GOLDEBERG** 39:4 implemented 15:6 long-term 4:22 **good** 3:3,14 7:5 24:13 **Karla** 1:10,13 longer 6:13 21:16 29:11 17:12 33:3,4 47:20 48:15 important 16:17 keep 34:14 **look** 34:3 36:6,8 39:20 include 10:12,20 11:12 government 16:15 key 8:3 45:4 grateful 11:1 14:19 28:5 29:18 looking 32:4 33:9 34:6 kind 33:7 gratitude 4:8 including 10:14 30:2 **know** 5:18 8:17 20:18 38:15 great 11:2 24:4 36:11 incorporated 21:9 31:5,11 32:5 34:13,20 looks 23:20 31:8 40:8 incredible 32:11 lot 9:19 22:1 23:16,17 35:2 37:2 38:15 39:14 **Grimm** 1:15 6:2 23:21 independent 40:5 39:18 40:3,16 42:20 23:17 33:16 36:5,10 37:14,18 information 10:13 44:11 46:5,10 47:7,12 group 26:5 27:12 28:22 29:5 33:18 known 3:7 **love** 31:7 groups 27:8,16 30:19 **Guard** 25:18 35:10,16 37:5 47:8 Korea-Okinawa 32:2 M initial 7:10 Gupta 2:5 Kramer 1:16 6:2 12:7,8 initiative 41:15 **machine** 37:3,3 12:9,16,22 Н installation 4:19 25:8 Magers 2:9 magnificent 10:6 **Hagy** 2:5 installations 25:9,10,14 27:22 mail 47:21 hand 8:9 23:7 laid 9:2 33:4 instructions 5:9 main 7:21 13:13 17:18 handling 17:21 18:8 language 14:22 15:5

21:8 31:22 **Major** 5:22 Management 2:6 mandate 4:3 manner 29:6 manual 11:20 12:11,11 12:13,18 15:5 19:9 42:2 March 9:12 35:3 36:10 37:6 43:6,13 45:1,7 45:11,12 Marcia 1:13 Marguerite 2:6 **marked** 14:10 **Markowitz** 1:17 6:2 Martial 9:8 10:14 11:20 15:16,17,19,22 19:10 41:21 42:2.14 material 9:22 40:11 materials 9:20 45:1 **matter** 49:1 matters 5:17 **MCIOs** 30:7 McKinney 2:6 mean 30:9 meat 22:9 meet 35:19 meeting 1:4 3:8,17 4:12 4:14 5:10,14 7:3 9:12 11:8 20:4 23:14 26:20 27:1.3 28:14 29:10.12 34:10 35:4,7,17 39:10 41:13 43:6,13,17 44:4 45:12 46:6,14 47:15 48:21 meetings 34:8,8 36:1 Meg 1:14 Meghan 1:19 2:7 6:12 6:20 12:7 13:3 14:2 20:3 24:6 32:18 41:2 41:3 44:16 46:1 member 11:21 13:20 23:2 member's 17:11 members 3:15 4:6,18 6:4,5,6,9 7:5 8:12 14:12 16:7 18:22 23:3 23:3,10,18 26:5,8,12 26:19,21 27:1,3,7,7 27:11,15,19 28:9,11 30:12,16,18 31:14 32:13,20 members' 16:20 18:16 mention 12:17 17:18 mentioned 9:14 met 1:10 **MG** 1:13 Michael 2:6

microphone 5:5 mid-March 25:3 Mike 31:1 military 4:8,9,19 25:11 25:18 28:6,7,18 29:22 30:15 41:9 Mine 47:21 minutes 5:8 29:5 32:21 40:12 misconduct 4:6 17:9,13 17:22 18:4,9 25:13 28:18 29:16,21 missed 39:14 mistake 8:16 mix 39:18 moment 40:12 41:4 monitor 18:11 months 35:11 37:1 41:13 morning 25:18 **move** 5:8 13:11 14:1 16:4 26:3 38:19 moving 14:2 MRE 30:3 36:21 multiple 36:13 **mute** 5:5

Ν

Nalini 2:5 National 4:1 25:21 35:5 nature 18:13 29:7 **NDAA** 44:15 near 4:20 near-term 40:22 necessarily 18:1 need 8:18 31:5,22 **needed** 46:12 **new** 14:20 18:2,15,16 33:11,20 42:21 news 6:12 nine 34:7 non-attributional 26:9 29:7 non-intentional 8:17 non-substantive 8:3 nonpunitive 39:16 Norfolk 25:20 note 8:2,4 9:15 10:10 10:21 11:9 13:4,11 15:10,21 16:1,21 18:7 18:10,14 19:1,15 20:10 21:10 22:14 32:15 33:21 35:21 45:5 **noted** 19:11,12 45:13 **notes** 26:14 34:22 **notice** 9:21 16:6 notification 46:13

noting 20:16 number 11:22 25:11 27:6 31:14

0

O'Connor 1:17 14:4,5,6 47:11 observations 9:8 obtain 42:4 **obtained** 29:1,5 occur 5:7 31:21 occurred 15:11 occurring 19:14 October 41:8 offenses 17:17 29:16 29:17 **Office** 29:19 Officer 3:5 Offices 20:15 34:4 Official 2:1 officially 18:6 offsite 9:12 **OGC** 34:2 **Oh** 40:1 okay 6:8 13:6,22 17:7 20:9 21:7 22:20 24:8 26:3 28:3 32:6.9 48:11 **omitted** 16:18 onboard 46:5

omitted 16:18 onboard 46:5 once 8:10,13 24:1 ones 31:6 ongoing 34:3 37:3 38:4 open 3:9 operations 29:19 30:6 opportunity 24:14 29:3 35:13 43:5,11 opposed 12:11 23:6 opposition 23:8 options 30:1 organization 9:1 organizations 28:8 original 16:18 OSTIC 19:9 42:7

overlook 8:15 overlooking 8:18 overview 4:22 9:1 24:15 32:22

outed 47:16

overwhelm 36:4

Р

P-R-O-C-E-E-D-I-N-G-S 3:1 n m 1:10 3:2 49:2

p.m 1:10 3:2 49:2 page 11:10 13:9,12,14 13:16 14:14 15:8,8,9 16:5,8 17:8,8 18:19

18:20 20:9,10 43:3 **Pages** 17:1 palatial 48:9 panel 37:4,10 panels 35:18 paragraph 19:1 21:1 **Paralegal** 2:4,5,8 paralegals 28:12 parenthetically 20:13 part 4:19 5:19 6:10,11 7:2 8:16 9:16 10:5 16:17 17:5 22:13 33:15 participant's 28:17 participants 24:18 26:6 26:12 28:4,16 30:20 participate 25:20 participating 26:8,21 27:1,3,16 30:12 31:18 particular 20:14 parts 8:3 pass 44:16 **Paul** 1:15 people 47:14 **period** 17:13 periodically 39:14 **permits** 28:9 30:10 personal 44:6 perspective 28:19 pertains 11:10 14:16 Pete 2:3 5:15 7:5 13:6 48:5 Peters 2:7 6:13 7:4 12:8 12:12,20 13:1,6 14:8 23:6,13 24:8 32:19 39:3,11 40:1,9 41:2 44:16,18 Peterson 27:2 phenomenal 6:18,19 picture 38:14 pin 38:7 plan 10:5 19:21 20:4,11 37:16 45:5 planned 9:10 45:8 planning 40:11 plans 4:18,22 24:11 38:17 40:22 plate 38:22 please 5:5 6:7 7:7 8:8 8:11,14 11:3 23:6 24:19 32:15 47:11 pleased 23:18

plenty 37:20 46:18

pointing 16:14 48:1

points 27:22 33:8

plus 34:8

point 17:15

pointed 16:7

policies 17:12,21 re-send 47:7 40:19 41:5,14 42:18 17:5.12.19 18:1.20 policy 11:16 12:3 15:1 43:2 reach 27:21 31:12 20:7 21:6,13,14,19 15:4,11 17:15,18,19 **prop** 41:11 43:4 read-aheads 43:12 22:8,10,13,17 23:4,12 18:8 19:7 28:19 36:15 proper 20:6 **reader** 16:12 23:16 24:9 36:10,14 41:19 **proposal** 41:5 43:10 reads 12:15 37:21 39:19 40:2,5 portion 24:9 44:8 ready 37:7 45:17 42:11 44:9 45:3,6,11 possibility 39:21 propose 43:8 real 31:3 46:4,21 45:16 46:7 48:18 possibility/probability proposed 40:16 41:10 realized 17:14 **reporting** 17:13,20 really 5:17,19 6:17 9:3 31:9 43:22 29:11.21 possible 8:14 27:14 prosecution 1:1 3:6,18 11:2 16:22 32:1,10,12 reports 5:1 17:4 34:1 31:13 36:2,20 39:6 4:4 14:18,20 15:20 32:22 48:17 36:13,21 40:3 44:6 19:8 20:19 41:19 reason 8:11 47:7 representatives 4:11 possibly 33:19 37:12 reasonable 36:6 42:11 **request** 10:19 posted 5:12 prostitution 11:18 reasons 35:12 41:17 requests 10:12,14 32:14,14 potential 44:15 proud 23:19 recall 41:12 provide 4:17,21 24:15 require 41:19 42:3 potentially 36:19 38:11 receive 11:9 received 13:12 14:19 practice 42:22 28:1 required 20:6 practices 30:5 39:15 provided 7:14 28:15 25:17 requirement 42:15 practitioners 25:12,19 recommendation 10:1 reschedule 25:8 providing 29:9 11:13,15,17 15:1,3,6 30:15 proximity 25:14 research 37:14 **prefer** 16:15 psychotherapist-pati... 15:12 16:10,13 19:5,6 reservation 47:1 prejudice 16:15 19:20 20:5 40:17 41:8 reserved 47:3 **public** 1:4 3:8,17 9:12 42:1,20 44:13 resolution 39:16,17 prepare 43:7 prepared 23:1 29:6 26:20,22 27:3 29:10 recommendations 10:7 respect 41:6 29:12 35:4 41:13 43:6 11:22 16:8.18 22:2 preparing 28:21 respecting 29:7 present 1:12 2:1 5:21 43:13.20 45:12 48:21 recommended 11:18 respective 38:8 6:4 23:3.11 26:13 publication 37:7 12:2 15:20 response 28:18 30:18 37:15 43:18 **publish** 10:18 36:13 record 5:20 6:9 14:4 responsibility 6:21 presenters 28:14 45:6 23:10 41:3 46:7 49:2 responsiveness 32:11 President 42:13 **published** 9:4 14:16 recorded 5:10 26:10 32:13 presiding 1:11 21:14 **reference** 7:8 10:3 restorative 39:15 pretrial 14:17 16:9 pulling 37:16 referenced 10:2 12:14 retaliation 30:5 review 7:12 11:1 29:3 preview 9:10 **push** 9:15,16 45:17 19:10 previous 17:4 19:4 41:8 pushed 22:1 referral 15:14 40:17 37:8 44:3 put 5:20 9:20 23:9 36:5 Previously 15:1 42:3.16 reviewed 10:4 **primary** 30:15 38:8 40:15 46:6,17 referring 41:20 right 7:4 8:21 12:10,12 priority 45:13 47:13 reflect 20:7 13:7 14:8 16:4 18:18 **puzzle** 32:22 privilege 30:4 reflects 7:17 20:22 21:4 22:16,19 probable 16:10 reforming 14:17 32:20 33:13,21 39:8 probably 12:17 37:7 Q regard 20:5 40:9,21 41:16 42:19 38:2 quarterly 34:7 36:1 regarding 20:15 42:11 42:22 44:18,20 48:14 problem 33:3 question 8:8 11:6 30:21 regards 37:4 **rights** 30:5 procedure 45:19 34:11,15 39:2 Reggie 1:19 robust 22:4 procedures 14:18 16:9 Region 25:21 35:5 roll 10:9 questions 12:5 13:2,10 20:18 registration 47:10 roll-up 37:12 13:21 16:3 17:2,7 process 15:15 25:12 reissue 19:6 room 26:14 32:1 18:12,18 20:9 21:2,4 28:13 21:5 24:19 26:1 28:2 related 17:17 **rooms** 26:13 47:3 **processing** 29:15,21 28:15,22 30:22 32:7 relevant 15:4,11,21 roughly 34:7 round 17:20,21 20:14 products 45:9 32:10 38:20 40:10 17:15 relook 40:16 roundtable 24:18,18 professional 4:17 quick 5:17 8:22 11:15 Program 2:6 12:1 19:19,22 31:4 **remains** 34:15 26:6,13 27:4,9,20 programs 38:1 33:7 39:2 46:4,4,21 remember 39:19 28:3,16 30:13 31:15 remind 16:12 35:6 progress 45:5 quickly 5:19 31:20 reminder 7:10 roundtables 27:17 28:5 **project** 38:10,10 quorum 6:9 28:10 30:9 projected 26:7 report 4:16 7:6,11 8:1,3 R projects 18:21 19:2,3 8:5 9:2,3,18 10:9,20 Rozell 2:8 **R** 1:13.18 48:4.8 10:22 11:5 13:7,16 rule 15:16,22 19:9 33:4,11,13,16,19 34:7 36:16 38:5,8,17 40:15 14:9,14,16 16:2 17:3 rules 15:16,18 19:10 raise 8:8 23:7 39:21

I	İ	1	İ
42:7,14	signed 31:4	standalone 17:4 42:11	12:6 13:8 14:16 15:2
	significant 25:11	44:22 45:8,16	17:9 20:11
S	similar 25:15	standard 9:19,21 14:20	support 10:15 23:12
safe 17:11	simple 36:5	15:20 19:8 40:18 42:3	25:1,6 26:13 32:12
safety 17:19	simultaneous 27:8,17	42:8	sure 8:19 12:15 17:6
San 31:8 32:5	sincerely 46:13	standards 11:18 14:18	18:15 40:3 45:7
SARCs 28:11	site 4:19 9:13 20:11	20:20 41:19 42:12,21	sustain 42:4
Saunders 2:8	24:11,16,17 25:2,6,8	started 7:6 44:12,20	Suzanne 1:15 39:1
saw 18:16	25:21 26:4,7,17,22	starts 13:14	system 30:1
scenes 10:18	27:13,15 28:4 29:4,6	States 12:13	
schedules 36:3 38:18	29:10,11,12 30:11,17	status 24:15	T
Schwenk 1:18 6:3 48:4	31:1 32:2,12 33:17	statute 40:18	table 9:2 20:14
48:8	35:1,2,10,14 38:9	statutory 33:22 41:10	tack 34:9 37:12
screen 24:22 32:9	six 30:13	stay 47:4	take 4:19 7:2,13 10:6
screening 20:17	Sixth 7:11	Stayce 2:8	11:7 22:19 24:14
second 13:4 24:5 30:18	slides 33:7	staying 48:5	26:14 32:20 36:5
39:5 46:21	small 26:5	stepped 3:13	38:15 40:4,12 41:4
Secretary 3:22 4:3	Smith 1:11,13 3:9,10,12	stop 11:3 32:8	taken 21:19
11:16 41:22	5:16 6:3 22:20,21	strategic 32:22	talk 6:10 24:11 30:9
section 11:5 14:15 17:3	24:5 47:16,17,20	strokes 38:22	40:22
see 8:10,11,12,17 9:1	48:12,14	strongly 44:10	talked 35:1 39:14
9:17 11:11 13:17	socializing 35:22	structure 26:3	talks 28:4
22:14 24:21 25:6 31:8	somebody's 8:18	structures 24:17	tasks 33:22
32:8 36:17 38:18 40:9	somewhat 29:1	studies 4:22 10:15	technical 5:6
48:15	soon 31:13 32:5 36:2	33:20	tee 19:18
seeing 13:22 39:19	47:14	study 38:12 40:5	teleconference 1:10
seen 10:11 34:15	sooner 31:10 36:19	subcommittee 9:6	5:8
selected 20:19	39:11 44:14	18:21 19:1,2,11,14	term 4:2 13:18 34:18
selection 37:5	sorry 6:14 12:9 14:6	20:8 35:20 36:16,17	terms 36:7
selections 37:11	sort 10:18 19:19,21,22	37:15 38:9 40:15,20	Terri 2:8 24:10,12 32:19
send 5:8 22:9 41:16	20:21 22:3,4 34:2	41:5,15,16 42:18 43:2	terrific 24:2
sending 44:21	37:15 38:4 40:4	subcommittee's 19:15	Texas 25:4,8
senior 2:4,5,8 28:11	Space 27:2	20:4	text 7:20 15:2 18:15
sense 17:14	speak 6:7 8:11,14,18	subcommittees 34:10	thank 3:10,13 4:12 5:13
sent 7:8,11,15,16 10:13	speaking 5:6	38:16	5:16 6:20 7:4 12:20
43:13	special 17:16 18:2,5,21	subsequent 15:22	22:11 23:16 32:10,13
separately 45:1	19:1 20:15 28:5 29:19	substantial 24:2	32:18 39:4,6 40:7,8
separation 30:2	34:4 36:16 37:22	substantive 22:6,13	44:16,18 45:22 46:1
September 18:5 29:12	40:14,19 41:5,14	sufficiency 15:13 42:15	46:19,20 48:14,15
35:6,8,11,17	42:18 43:2	sufficient 30:18 41:20	thanks 12:22 13:6 24:1
serve 4:10	specific 11:13,14 20:13	42:4	32:19 41:2
service 4:11 25:14	28:14 31:13	suggest 43:12	themes 22:5
27:21 28:9	specifically 12:1	suggested 11:12 13:19	Theresa 2:4 31:3
services 25:1 30:6	specifics 20:22	13:19 14:12,15 16:12	thing 5:20 35:21 42:5
31:18 32:11 42:7	spelled 20:22	18:22 28:21 43:19	46:21
services' 4:9	split 27:7	suggestion 14:19 20:12	things 42:17
session 29:11 31:20	Spohn 1:18 6:3	21:3	think 8:12 12:13,16
43:16,21 44:5	Springs 43:6,17	suggestions 7:14,18,22	18:10,13 19:12 20:3,6
sessions 27:4,9 30:14	Stacy 2:4	11:3 16:20 17:11	23:22 32:21 34:14,16
31:15	staff 2:3 4:17,21 7:13	18:17	36:6,17 37:19 38:11
set 27:20 31:15	7:18 10:10,17 13:20	suit 38:17	39:18 44:6,12 45:5,14
seven 25:2	18:17 21:3 23:18 24:1	Sullivan 2:1 3:3,4,11,14	45:19 46:21
sexual 1:1 3:6,19 4:5,5	26:13 28:20 34:20	46:3 48:13,20,21	thinking 34:21
10:16 25:13 28:18	35:22 37:4,14 38:15	summarize 4:13 11:22	thought 21:15 48:8
29:15,16,17,20	39:5 43:9,12,18 45:5	33:7	thoughts 35:14
shaped 23:20	48:16	summarized 29:4	three 26:8 27:8,8 30:11
shared 24:22 32:9	stakeholders 27:12	summarizing 16:8 17:3	35:11 41:13
short 29:9	stand 10:7	summary 9:3,5,7 11:11	thrilled 6:17
I	I	I	I

	1	ī	
throw 7:1	20:4,7 24:15 29:9	we've 7:18 16:1 17:10	12:30 1:10
time 11:7 19:18 26:16	updated 7:8,15	21:8,18 24:8 35:1	12:35 3:2
27:10 28:9 30:9,13	updates 17:15,18 18:13	45:13 47:3	13 14:14 15:8 16:5,8
31:20 35:18,19 39:8	upfront 9:3	wealth 33:18	17:1 26:19 27:3
41:16 42:10,19 44:17	use 8:13	website 5:12	134 41:6
48:3	usual 8:6	WEDNESDAY 1:6	14 15:8,9 17:1
today 3:16 4:12 5:13	usually 9:16 21:11	week 45:2	140 37:13
7:6 8:20 19:18 46:14	actumy 0.10 2 1.11	weeks 14:12 28:1	15 17:8,8
48:15	V	welcome 3:15 4:12 13:5	17th 35:7
Today's 5:10	various 9:8	14:5	18 11:13
Tokash 1:19 6:4 20:3	verbatim 14:22	Wells 28:20	18th 35:8
22:11 40:21 41:2,3	victim 30:5	went 13:8 18:3,6 23:17	10111 33.0
44:19	victim's 28:7	46:14 49:2	
top 7:7 21:15	victims 30:7	William 1:14	2.1 11:19 14:21 42:2
topic 24:7 38:3 40:2,18	video 1:10 5:4,7	witness 35:18	20 7:9 14:10
topics 20:14,16 21:5	view 36:5	work 19:2 20:7 21:21	2015 4:2
24:19 26:15 28:13		23:16 24:2 33:4,13	
	viewed 5:21		2016 3:22
29:2,14,18 36:21	virtual 4:14 35:7,11	36:14 40:20,22 45:9	2020 19:20 40:17 41:8
37:11,22 40:14	visit 20:11 24:12,16	45:14	42:21
track 7:22 11:11 14:11	25:6,8 26:7,17,22	working 10:17 25:5	2023 18:3 33:17
16:6 18:14	27:2 29:4 30:11 32:2	27:18	2024 1:7 9:11 24:11
training 9:9 30:6	visits 4:19 9:13 24:17	works 33:12	2025 36:1 38:3,5
transcribed 5:11	25:2,22 26:4 27:13,15	worries 46:16	2026 13:19 34:19
transcript 5:11	28:5 29:6,10,11,13	wrap 10:8 38:5	21 1:7
transmittal 8:5 21:12	30:17 31:1 32:12	written 5:11	27 43:14
21:14,16 22:4,9	33:17 35:2,2,10,14		29 18:19,20 20:9
transportation 47:4	38:9	X	
tremendous 21:21	visually 5:21		3
trial 17:16 18:2,5 20:15	vocalize 23:7	Υ	3 11:10 13:9
28:6,6 29:19,20 30:5	volume 25:12,15	Yeah 23:21 48:8	32 16:10 20:10
34:4 38:1	volunteer 17:1	year 4:2 9:4,11,20	33rd 1:4 3:17
true 48:4,5	vote 4:16 22:18 23:1,4	10:14 11:14,19,20	34 19:5,16,20 36:18
trust 29:22	43:5,7,22 44:5 46:8	14:17 17:10 22:2	37:10 40:16 41:9
try 25:7 28:1 36:5	46:12	33:10 35:1 36:7,8,10	42:21 43:4 44:1 45:19
trying 38:21	voted 5:1 41:14 45:4	36:13 37:19,20,22	
turn 5:14 12:2 14:13	votes 46:18	38:6 42:9 44:12	4
20:2 22:17 24:7,10	voting 46:7	year's 21:15 44:15	
32:17 40:21 45:20	Vuono 2:9 43:15	years 21:22 33:14	5
48:11,12,19		34:14	5 7:12
tweaking 18:22	W	yellow 18:15	513 30:3 36:21 37:11
two 5:17 14:12 27:16,17	Walton 1:19 13:4,5	yesterday 7:9,16	5th 7:19
28:1 30:19 33:7,14	want 5:20 6:12 7:5 8:18	yield 38:11	
35:18 36:20 43:3 45:9	10:10 11:4 14:3 17:5	Yob 2:3 5:15,16 13:3	6
46:4	18:9 21:10 22:11,14	14:2 22:19,22 23:21	60 36:21 37:11
two-page 43:10	24:14 31:12 32:10	24:6 46:1,16,20 47:13	601 15:17 42:14
typically 9:20	35:5,16 38:3 40:12	48:1,7,9	6th 4:16
ll	45:19		
U	wanted 16:20 17:17	Z	
uncertain 31:21	18:7 33:5,21 39:21	Zoom 5:4 8:9,13	
undertake 5:2 33:11	41:4		
uniform 11:17 41:9,19	wasn't 46:11	0	
42:11	way 11:4 23:2,20 24:20		
uniformly 29:1	37:17 38:18	1	
United 12:13	we'll 12:14,20 35:17	1:24 49:2	
unwanted 29:16	45:14 46:2 47:1,7	10 5:7 13:14,16 26:21	
upcoming 9:13 24:16	we're 6:17 10:17,22	27:1	
34:22	13:7 14:9 22:6 23:18	10-year 4:2	
update 18:21 19:19	33:1,1,9 47:20 48:1	12 33:12	
••			'

${\color{red} \underline{C} \hspace{0.1cm} \underline{E} \hspace{0.1cm} \underline{R} \hspace{0.1cm} \underline{T} \hspace{0.1cm} \underline{I} \hspace{0.1cm} \underline{F} \hspace{0.1cm} \underline{I} \hspace{0.1cm} \underline{C} \hspace{0.1cm} \underline{A} \hspace{0.1cm} \underline{T} \hspace{0.1cm} \underline{E}}$

This is to certify that the foregoing transcript

In the matter of: Public Meeting

Before: DAC-IPAD

Date: 02-21-24

Place: videoconference

was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate complete record of the proceedings.

Court Reporter

Mac Nous &